The Swamp Nominees
Nearly 70% of Trump’s Picks for Top Administration Jobs Have Corporate Ties

Lobbyists, Lawyers and Corporate Executives Thrive in Trump’s D.C. Swamp
Despite Pledge to Clean up Washington, Analysis Finds

“Our movement is about replacing a failed and corrupt political establishment with a new government controlled by you, the American people.” Donald J. Trump campaign ad, November 2016.

“I am not beholden to any political or financial interest. I don’t care. I’m here to do a job. I’m doing a job for the American worker. I really don’t care. I’m not thinking about my business or anybody’s business,” President Trump, March 31, 2017

By Alan Zibel, Research Director, Public Citizen’s Corporate Presidency Project, with research and writing from Public Citizen interns Nico Alliaga, George Kronlage and Micah Rosen.

June 21, 2017 – With each passing day, Donald Trump’s promise to “drain the swamp” in Washington and root out special interests feels about as valid as a degree from Trump University.

A Public Citizen analysis of 115 sub-Cabinet officials nominated or announced by the White House reveals extensive ties to corporate America. The analysis includes all of Trump’s nominees for sub-Cabinet roles such as deputy secretary and general counsel at federal agencies. It excludes ambassadors due to their lack of involvement in domestic policy. Only 15 of the sub-Cabinet nominees analyzed have been confirmed, according to the Partnership for Public Service.¹

Of the White House’s nominees for these jobs, 80 people, or nearly 70 percent of sub-Cabinet officials, had a clear corporate connection, having worked in a corporate job, done corporate legal work or corporate consulting. The remaining 35 had no direct corporate ties, though many are nevertheless committed to a deregulatory agenda that benefits powerful corporate interests at consumers’ expense.

During the campaign, Trump capitalized on Americans’ legitimate dissatisfaction with moneyed interests, pledging to “immediately take steps to clean up the corruption in Washington, D.C.”² After his inauguration, the opposite has been the case. Trump’s nominees represent a who’s who of major lobbying firms, law firms

¹ https://ourpublicservice.org/issues/presidential-transition/political-appointee-tracker.php
and corporate titans. They include:

- 29 current or former executives at companies including Boeing Co., Deutsche Bank, Goldman Sachs, Invesco Ltd, Exelon and Bear Stearns. Many of these companies have cultivated ties to the administration, including Boeing, which gave $1 million to pay for Trump’s inauguration.3

- 26 corporate lawyers from major firms including Kirkland & Ellis, Dechert, Sullivan & Cromwell, Jones Day, and Mayer Brown. Filling top Justice Department posts are a lawyer who represented the tobacco industry,4 a lawyer who fought federal regulations for the Chamber of Commerce5 and a lawyer who represented BP in the Gulf disaster.6

- 15 current or former registered lobbyists from lobbying firms including Brownstein Hyatt Farber Schreck, King & Spalding and Ogilvy Government Relations as well as several registered lobbyists for who work or worked directly for corporate interests.

- 10 corporate consultants who did work for companies including Lockheed Martin and Hewlett-Packard, including a former congresswoman who has faced ethical questions7 over her work helping Lockheed keep a key nuclear weapons laboratory contract.

\[\text{Backgrounds of Trump Nominees}\]

<table>
<thead>
<tr>
<th>Role</th>
<th>Count</th>
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<tr>
<td>Lawyer</td>
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<td>Lobbyist</td>
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<td>Academic</td>
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<tr>
<td>Government</td>
<td>23</td>
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<tr>
<td>Executive</td>
<td>15</td>
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<td>Consultant</td>
<td>2</td>
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<tr>
<td>Think Tank</td>
<td>9</td>
</tr>
<tr>
<td>Former Congress</td>
<td>1</td>
</tr>
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</table>

\[\text{SOURCE: Public Citizen analysis of nominee data from White House, Partnership for Public Service as of June 21, 2017}\]

These ties will make it easier for corporate interests to advance policies that will harm the environment and undermine protections for consumers’ finances, public health and worker safety. With many corporate criminal defense attorneys taking top spots in the Trump Administration’s Justice Department, the public is should be concerned about whether corporate wrongdoers will get a free pass.

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It has long been conventional wisdom in Washington, D.C. that personnel is policy. Trump is especially reliant on advisers given his background as a real estate executive and reality television star who is regarded as a political novice\(^8\) by members of his own party.

Big corporations are already cheering the results. For example, the CEO of Citizens Financial Group, the ninth-largest U.S. bank, recently applauded the nomination of a former bank CEO, Joseph Otting, to lead a key bank regulator. He told the Financial Times that Otting would bring a more “balanced” view to the job and a “fresh attitude”\(^9\) about regulations.

Besides corporate lobbyists and lawyers, many Trump nominees come from think tanks or academic institutions where scholars typically espouse corporate-friendly views. The Public Citizen analysis of corporate nominees excludes from its tally think tank officials and academic scholars without a track record of private-sector work, even if their views are squarely in line with a pro-corporate, anti-government agenda.

One notable example is Neomi Rao, Trump’s nominee for administrator of the Office Information and Regulatory Affairs, which evaluates the cost of new federal regulations.\(^10\) Rao is a professor at the Koch Brothers-funded George Mason University Law School who has demonstrated ideological opposition to the basic, bipartisan concept of protecting the public through regulation.

Many Trump appointees who come directly from government jobs also have strong pro-corporate bents. For example, Robert Powelson, one of Trump’s nominees to the Federal Energy Regulatory Commission, is a Pennsylvania state utility regulator and a vocal proponent of natural gas pipelines. He recently caused controversy by criticizing opponents of natural gas pipeline projects, saying they are engaged in a “jihad” against pipelines, later acknowledging that his choice of words was “inappropriate.”\(^11\)

The following are breakdowns of the executives, lawyers, lobbyists and consultants picked by the White House to work in the administration as well as brief biographies of Trump's nominees:

### TRUMP’S CORPORATE EXECUTIVES

<table>
<thead>
<tr>
<th>Commerce</th>
<th>Karen Dunn Kelley</th>
<th>Undersecretary for economic affairs</th>
<th>Invesco Ltd</th>
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<tbody>
<tr>
<td>Commerce</td>
<td>Elizabeth Erin Walsh</td>
<td>Director general for the United States and Foreign Commercial Service and assistant secretary for global markets</td>
<td>Goldman Sachs, Cisco Systems,</td>
</tr>
<tr>
<td>Commerce</td>
<td>Mira Radielovic Ricardel</td>
<td>Under Secretary for Export Administration</td>
<td>Boeing</td>
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<tr>
<td>Commodity Futures Trading Commission</td>
<td>Christopher Giancarlo</td>
<td>Chairman</td>
<td>GFI Group Inc., Fencis Software</td>
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<tr>
<td>Commodity Futures Trading Commission</td>
<td>Brian D. Quintenz</td>
<td>Commissioner</td>
<td>Saeculum Capital Management, Rose International, Hill-Townsend Capital, Merrill Lynch</td>
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<tr>
<td>Defense</td>
<td>Patrick Shanahan</td>
<td>Deputy secretary</td>
<td>Boeing</td>
</tr>
<tr>
<td>Defense</td>
<td>David Norquist</td>
<td>Undersecretary/comptroller</td>
<td>Kearney &amp; Co</td>
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<tr>
<td>Defense</td>
<td>Robert R. Hood</td>
<td>Assistant secretary for legislative affairs</td>
<td>GH2M</td>
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\(^9\) [https://www.ft.com/content/4c8d4b1c-4a68-11e7-919a-1e14ce4a89b](https://www.ft.com/content/4c8d4b1c-4a68-11e7-919a-1e14ce4a89b)

\(^10\) [https://www.washingtonpost.com/business/economy/trumps-pick-for-rules-czar-is-expected-to-hand-over-more-power-to-trump/2017/04/19/8b33b176-20ef-11e7-a0a7-8b2a45e3dc84_story.html?utm_term=.9f684e4216e](https://www.washingtonpost.com/business/economy/trumps-pick-for-rules-czar-is-expected-to-hand-over-more-power-to-trump/2017/04/19/8b33b176-20ef-11e7-a0a7-8b2a45e3dc84_story.html?utm_term=.9f684e4216e)

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<tr>
<th>Agency</th>
<th>Name</th>
<th>Position</th>
<th>Organization/Company</th>
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<tr>
<td>Defense</td>
<td>David G. Ehrhart</td>
<td>General counsel of the Air Force</td>
<td>Lockheed Martin</td>
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<tr>
<td>Defense</td>
<td>Ryan McCarthy</td>
<td>Undersecretary of the Army</td>
<td>Lockheed Martin</td>
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<tr>
<td>Defense</td>
<td>Richard V. Spencer</td>
<td>Secretary of the Navy</td>
<td>Fall Creek Management, LLC, Intercontinental Exchange Inc</td>
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<td>Defense</td>
<td>Charles Douglas Stimson</td>
<td>General Counsel of the Department of the Navy</td>
<td>Heritage Foundation, Marsh &amp; McLennan</td>
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<tr>
<td>Defense</td>
<td>Kari A. Bingen</td>
<td>Principal deputy undersecretary for intelligence</td>
<td>Aerospace Corporation</td>
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<tr>
<td>Defense</td>
<td>Kenneth Rapuano</td>
<td>Assistant Secretary for Homeland Defense and Global Security</td>
<td>ANSER Corporation</td>
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<tr>
<td>Defense</td>
<td>Owen West</td>
<td>Assistant Secretary of Defense, Special Operations and Low Intensity Conflict</td>
<td>Goldman Sachs</td>
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<tr>
<td>Defense</td>
<td>John Gibson</td>
<td>Deputy Chief Management Officer</td>
<td>XCOR Aerospace, Looking Glass Investments, Beechcraft</td>
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<tr>
<td>Health and Human Services</td>
<td>Matthew Bassett</td>
<td>Assistant secretary for legislation</td>
<td>myNexus, Davita Inc</td>
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<td>Health and Human Services</td>
<td>Scott Gottlieb</td>
<td>Commissioner, Food and Drug Administration</td>
<td>New Enterprise Associates</td>
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<td>Brett Giroir</td>
<td>Assistant secretary for health</td>
<td>ViraCyte, LLC</td>
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<td>National Transportation Safety Board</td>
<td>Robert L. Sumwalt III (Reappointment)</td>
<td>Board member</td>
<td>US Airways pilot, manager at SCANA</td>
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<td>Nuclear Regulatory Commission</td>
<td>Annie Caputo</td>
<td>Commissioner</td>
<td>Exelon</td>
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<td>Overseas Private Investment Corporation</td>
<td>David Steele Bohigian</td>
<td>Executive Vice President</td>
<td>Pluribus Ventures, Bridgewater Associates, Jefferson Partners, Idealab</td>
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<td>Overseas Private Investment Corporation</td>
<td>Ray Washburne</td>
<td>President</td>
<td>Charter Holdings, M Crowd Restaurant Group</td>
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<td>Small Business Administration</td>
<td>Althea Coetzee</td>
<td>Deputy administrator</td>
<td>Abbott Labs</td>
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<tr>
<td>Transportation</td>
<td>Derek Kan</td>
<td>Undersecretary of transportation for policy</td>
<td>Lyft</td>
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<td>Treasury</td>
<td>David Malpass</td>
<td>Undersecretary for international affairs</td>
<td>Bear Stearns</td>
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<td>Treasury</td>
<td>Joseph Otting</td>
<td>Comptroller of the Currency</td>
<td>Former CEO, OneWest Bank</td>
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<td>Veterans Affairs</td>
<td>Brooks D. Tucker</td>
<td>Assistant secretary for congressional and legislative affairs</td>
<td>Deutsche Bank, First Union Securities, Merrill Lynch</td>
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<td>Agency</td>
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<td>Central Intelligence Agency</td>
<td>Courtney Simmons Elwood</td>
<td>General counsel</td>
<td>Kellogg, Hansen</td>
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<td>Defense</td>
<td>Ryan Dean Newman</td>
<td>General counsel of the Army</td>
<td>Jones Day</td>
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<td>Education</td>
<td>Carlos G. Muñiz</td>
<td>General counsel</td>
<td>McGuireWoods LLP</td>
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<td>Energy</td>
<td>David S. Jonas</td>
<td>General counsel</td>
<td>Fluet Huber + Hoang</td>
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<td>Environmental Protection Agency</td>
<td>Susan Bodine</td>
<td>Assistant administrator for enforcement and compliance assurance</td>
<td>Barnes &amp; Thornburg LLP</td>
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<td>Executive office of the President</td>
<td>Jeffrey Gerrish</td>
<td>Deputy U.S. trade representative, (rank of ambassador)</td>
<td>Skadden, Arps</td>
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<td>Federal Communications Commission</td>
<td>Ajit Pai (Reappointment)</td>
<td>Commissioner</td>
<td>Verizon</td>
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<td>Health and Human Services</td>
<td>Eric Hargan</td>
<td>Deputy secretary</td>
<td>Greenberg Traurig</td>
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<td>Homeland Security</td>
<td>John Marshall Mitnick</td>
<td>General counsel</td>
<td>Raytheon</td>
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<td>Housing and Urban Development</td>
<td>J. Paul Compton Jr.</td>
<td>General counsel</td>
<td>Bradley Arant Boul Cummings LLP</td>
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<td>Housing and Urban Development</td>
<td>Neal J. Rackleff</td>
<td>Assistant secretary for community planning and development</td>
<td>Locke Lord LLP</td>
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<td>Justice</td>
<td>Rachel L. Brand</td>
<td>Associate attorney general</td>
<td>U.S. Chamber of Commerce, WilmerHale</td>
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<td>Justice</td>
<td>Noel J. Francisco</td>
<td>Solicitor general</td>
<td>Jones Day</td>
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<td>Justice</td>
<td>Steven Engel</td>
<td>Assistant attorney general for the Office of the Legal Counsel</td>
<td>Dechert LLP</td>
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<td>Justice</td>
<td>Christopher A. Wray</td>
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<td>King &amp; Spalding LLP</td>
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<td>Justice</td>
<td>Brian Allen Benckowski</td>
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<td>Kirkland &amp; Ellis LLP</td>
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<td>Justice</td>
<td>Jeffrey Bossert Clark</td>
<td>Assistant Attorney General, Environment and Natural Resources</td>
<td>Kirkland &amp; Ellis LLP</td>
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<td>Justice</td>
<td>Beth Ann Williams</td>
<td>Assistant attorney general</td>
<td>Kirkland &amp; Ellis LLP</td>
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<td>Securities and Exchange Commission</td>
<td>Jay Clayton</td>
<td>Chairman</td>
<td>Sullivan &amp; Cromwell</td>
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<td>State</td>
<td>John J. Sullivan</td>
<td>Deputy secretary/Deputy Secretary for Management and Resources</td>
<td>Mayer Brown</td>
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<td>Transportation</td>
<td>Jeffrey A. Rosen</td>
<td>Deputy secretary</td>
<td>Kirkland &amp; Ellis LLP</td>
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<td>Steven Gill Bradbury</td>
<td>General Counsel</td>
<td>Dechert LLP</td>
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<td>Treasury</td>
<td>Brent James McIntosh</td>
<td>General counsel</td>
<td>Sullivan &amp; Cromwell</td>
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<td>Treasury</td>
<td>Sigal Mandelker</td>
<td>Under secretary for terrorism and financial intelligence</td>
<td>Proskauer Rose</td>
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<td>Treasury</td>
<td>Heath P. Tarbert</td>
<td>Assistant secretary for international markets and development</td>
<td>Allen &amp; Overy LLP</td>
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### TRUMP'S CORPORATE LOBBYISTS

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<td>Commerce</td>
<td>Michael Platt</td>
<td>Assistant secretary for legislative and intergovernmental affairs</td>
<td>Recording Industry Association of America, Microsoft</td>
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<td>Commerce</td>
<td>Gilbert Kaplan</td>
<td>Undersecretary for international trade</td>
<td>King &amp; Spalding</td>
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<td>Commerce</td>
<td>Richard Ashooh</td>
<td>Assistant secretary for export enforcement</td>
<td>BAE Systems, Lockheed Martin</td>
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<td>Commerce</td>
<td>David J. Redl</td>
<td>Assistant secretary for communications and information</td>
<td>CTIA - The Wireless Association</td>
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<tr>
<td>Commodity Futures Trading Commission</td>
<td>Dawn DeBerry Stump</td>
<td>Commissioner</td>
<td>Stump Strategic</td>
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<tr>
<td>Education</td>
<td>Peter Louis Oppenheim</td>
<td>Assistant Secretary for Legislation and Congressional Affairs</td>
<td>Carmen Group</td>
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<tr>
<td>Energy</td>
<td>Dan R. Brouillette</td>
<td>Deputy secretary</td>
<td>USAA, Ford</td>
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<td>Executive Office of the President</td>
<td>Gregory Doud</td>
<td>Chief Agricultural Negotiator</td>
<td>Commodity Markets Council, National Cattlemen’s Beef Association</td>
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<td>Health and Human Services</td>
<td>Robert Charrow</td>
<td>General Counsel</td>
<td>Greenberg Traurig, Intrexon Corp.</td>
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<td>Interior</td>
<td>David Bernhardt</td>
<td>Deputy secretary</td>
<td>Greenberg Traurig, Intrexon Corp.</td>
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<td>Justice</td>
<td>Makan Delrahim</td>
<td>Assistant attorney general for the antitrust division</td>
<td>Brownstein Hyatt Farber Schreck</td>
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<td>Heather L. MacDougall</td>
<td>Commission member</td>
<td>HR Policy Association</td>
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<td>James J. Sullivan</td>
<td>Commission member</td>
<td>JMS Consulting</td>
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<td>State</td>
<td>Eric Ueland</td>
<td>Undersecretary for management</td>
<td>The Duberstein Group</td>
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<tr>
<td>Treasury</td>
<td>Andrew “Drew” K. Maloney</td>
<td>Assistant Secretary (Deputy Under Secretary) for Legislative Affairs</td>
<td>Hess Corp., Ogilvy Government Relations</td>
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### TRUMP'S CORPORATE CONSULTANTS

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<tbody>
<tr>
<td>Defense</td>
<td>Heather Wilson</td>
<td>Secretary of the Air Force</td>
<td>Solo consultant; Lockheed Martin was client. Former congresswoman faced ethical scandal over nuclear lab contract</td>
</tr>
<tr>
<td>Defense</td>
<td>David Trachtenberg</td>
<td>Principal deputy undersecretary for policy</td>
<td>CACI International Inc</td>
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<tr>
<td>Defense</td>
<td>Lucian Niemeyer</td>
<td>Assistant secretary of the Navy for energy, installations, and environment</td>
<td>The Niemeyer Group LLC</td>
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<tr>
<td>Health and Human Services</td>
<td>Seema Verma</td>
<td>Administrator, Centers for Medicare and Medicaid Services</td>
<td>Solo consultant; Hewlett-Packard was client</td>
</tr>
<tr>
<td>Health and Human Services</td>
<td>Stephen T. Parente</td>
<td>Assistant secretary for planning and evaluation</td>
<td>University of Minn/Health Systems Innovation Network</td>
</tr>
<tr>
<td>Agency</td>
<td>Name</td>
<td>Title</td>
<td>Company/Firm</td>
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<tr>
<td>Nuclear Regulatory</td>
<td>David Wright</td>
<td>Commissioner</td>
<td>Self; clients unclear</td>
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<td>Commission</td>
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<tr>
<td>Treasury</td>
<td>David J. Kautter</td>
<td>Assistant secretary for tax policy</td>
<td>RSM US, Ernst &amp; Young</td>
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<tr>
<td>Treasury</td>
<td>Marshall Billingslea</td>
<td>Assistant secretary for terrorist financing</td>
<td>Deloitte</td>
</tr>
<tr>
<td>Agency</td>
<td>Name</td>
<td>Title</td>
<td>Company/Firm</td>
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<td>CENTRAL INTELLIGENCE AGENCY</td>
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<tr>
<td>NAME: Courtney Simmons Elwood</td>
<td>AGENCY: Central Intelligence Agency</td>
<td>TITLE: General Counsel (Confirmed)</td>
<td>CORPORATE TIES: Kellogg, Hansen, Todd, Figel, &amp; Frederick</td>
</tr>
<tr>
<td>Elwood was a partner for the law firm Kellogg, Hansen, Todd, Figel, &amp; Frederick specializing in patent infringement law. She worked in the Bush Administration as a White House and Justice Department attorney.13</td>
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<tr>
<td>DEPARTMENT OF STATE</td>
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<tr>
<td>NAME: John Sullivan</td>
<td>AGENCY: State Department</td>
<td>TITLE: Deputy Secretary of State (Confirmed)</td>
<td>CORPORATE TIES: Mayer Brown; oil and gas interests</td>
</tr>
<tr>
<td>As co-chair of the national security practice at law firm Mayer Brown, Sullivan represented oil and gas, consulting, accounting, petrochemical and manufacturing firms. Sullivan has advised executives on sanctions, export controls, international trade disputes and regulation and foreign investment in countries including the United States, the Middle East and Russia. Previously, he worked in the Commerce, Defense and Justice Departments under presidents George W. Bush and George H.W. Bush.16</td>
<td></td>
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<tr>
<td>NAME: Eric Ueland</td>
<td>AGENCY: State Department</td>
<td>TITLE: Under Secretary of State for Management</td>
<td>CORPORATE TIES: The Duberstein Group</td>
</tr>
<tr>
<td>A longtime Senate Republican aide, Ueland has been has been the Republican Staff Director of the Senate Budget Committee since 2013. Before that, he was a registered lobbyist for the Duberstein Group, Inc., where he represented numerous clients including Goldman Sachs, Pfizer and Comcast, according to his lobbying disclosures. He also is former chief of staff to Senate Majority Leader Bill Frist.18</td>
<td></td>
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<tr>
<td>NAME: Nathan Alexander Sales</td>
<td>AGENCY: State Department</td>
<td>TITLE: Coordinator for Counterterrorism</td>
<td>CORPORATE TIES: N/A</td>
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</table>

15 [https://www.mayerbrown.com/people/john-sullivan/](https://www.mayerbrown.com/people/john-sullivan/)
Sales is a law professor at Syracuse University and of counsel at Kirkland & Ellis LLP. He worked at the departments of Justice and Homeland Security during the George W. Bush administration. Sales helped draft the USA Patriot Act, which gave the government broader wiretapping powers.

NAME: Jay Patrick Murray  
AGENCY: State Department  
TITLE: Alternative Representative to the United Nations  
CORPORATE TIES: N/A  
Murray is a retired U.S. Army colonel who served in Iraq, the Balkans, the United States Embassy in Moscow, and for the State Department. He is also a published author and radio host, having written Government is the Problem, which argues for a constitutional convention to adopt a constitutional balanced budget amendment. Murray, a Republican, ran for a House seat in Northern Virginia in 2010 and 2012 but lost both times.

DEPARTMENT OF COMMERCE

NAME: Michael Platt Jr.  
AGENCY: Commerce Department  
TITLE: Assistant Secretary, Legislative and Intergovernmental Affairs  
CORPORATE TIES: Recording Industry Association of America, Microsoft  
Platt has been chief of staff for Rep. Marsha Blackburn (R., Tenn.) for the past five years. He has been director of government affairs for the Recording Industry Association of America, a trade organization representing major players in the music industry. Before that, he served as Vice-President of TechNet, a Microsoft web service for IT professionals. He also worked as Blackburn's legislative director.

NAME: Karen Dunn Kelley  
AGENCY: Commerce Department  
TITLE: Undersecretary for Economic Affairs  
CORPORATE TIES: Invesco Ltd  
Kelley was a senior managing director at money manager Invesco Ltd. from 2011 until February 2017. She previously was CEO of Invesco's fixed income and cash management group, and joined Invesco in 1989. Previously, she also worked at Federated Investors and Drexel Burnham Lambert.

NAME: Gilbert Kaplan  
AGENCY: Commerce Department  
TITLE: Undersecretary of International Trade  
CORPORATE TIES: King & Spalding, Steel industry  
Kaplan is a longtime steel industry lawyer and lobbyist whose career has focused on international trade cases and trade policy issues. He has represented clients in cases involving price discrimination, subsidies, and intellectual property infringement and has advised clients on trade policy and legislative matters. Kaplan

20 [https://www.kirkland.com/sitecontent.cfm?contentID=220&itemID=12031](https://www.kirkland.com/sitecontent.cfm?contentID=220&itemID=12031)  
24 [https://ballotpedia.org/Virginia%27s_8th_Congressional_District](https://ballotpedia.org/Virginia%27s_8th_Congressional_District)  
26 [https://www.linkedin.com/in/mike-platt-966b054/](https://www.linkedin.com/in/mike-platt-966b054/)  
won the first-ever successful anti-subsidy case against China. Kaplan also served in the Reagan Administration, focusing on trade issues.

**NAME:** Richard Ashooh  
**AGENCY:** Commerce Department  
**TITLE:** Assistant Secretary for Export Enforcement  
**CORPORATE TIES:** BAE Systems, Lockheed Martin  
Ashooh is a former lobbyist for defense contractor BAE Systems and Lockheed Martin. He is currently director of economic partnerships at the University System of New Hampshire and formerly executive director of the University of New Hampshire Law School’s Warren Rudman Center. Ashooh also narrowly lost the 2016 Republican primary election to incumbent Rep. Frank Guinta, who then lost his seat in the general election.

**NAME:** Elizabeth Erin Walsh  
**AGENCY:** Commerce Department  
**TITLE:** Assistant Secretary and Director General of the U.S and Foreign Commercial Service  
**CORPORATE TIES:** Goldman Sachs, Cisco Systems  
Walsh is President Trump’s associate director for presidential personnel. She previously was executive director and head of Goldman Sachs’ office of corporate engagement for Asia-Pacific. She also was head of international strategies and partnerships for Cisco Systems. She has worked in the State Department, United Nations and the Department of Energy.

**NAME:** David Redl  
**AGENCY:** Commerce Department  
**TITLE:** Assistant Secretary for Communications and Information  
**CORPORATE TIES:** CTIA - The Wireless Association  
Redl is chief counsel for communications and technology House Energy and Commerce Committee. He is formerly a registered lobbyist who was director of regulatory affairs for CTIA – the Wireless Association, where he worked from 2007-2011.

**NAME:** Mira Radielovic Ricardel  
**AGENCY:** Commerce Department  
**TITLE:** Undersecretary for Export Administration  
**CORPORATE TIES:** Boeing  
Ricardel is currently special assistant to President Trump and associate director for presidential personnel. She worked for defense contractor Boeing Co. in senior leadership positions from 2006 through 2015. Most recently, she was vice president for international business development, network and space systems. She was a Defense Department official during the George W. Bush administration and was an aide to former Sen. Bob Dole (R-Kan.)

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30 https://www.whitehouse.gov/the-press-office/2017/05/19/president-donald-j-trump-announces-key-additions-his-administration  
31 https://nhpr.org/post/ashooh-tapped-commerce-role-trump-administration#stream/0  
32 https://theantiquitiescoalition.org/about-us/erin-walsh/  
33 https://www.whitehouse.gov/the-press-office/2017/05/18/president-donald-j-trump-announces-key-additions-his-administration  
34 https://www.whitehouse.gov/the-press-office/2017/05/16/president-donald-j-trump-announces-intent-nominate-personnel-key  
35 https://www.linkedin.com/in/david-redl-5029421/  
36 https://www.whitehouse.gov/the-press-office/2017/03/30/president-donald-j-trump-announces-key-administration-posts  
37 https://www.linkedin.com/in/mira-ricardel-086529b6/
NAME: Patrick Shanahan  
AGENCY: Defense Department  
TITLE: Deputy Secretary  
CORPORATE TIES: Boeing  

Shanahan is a longtime top executive for Boeing Co.\(^{38}\) Most recently, he was senior vice president of supply chain operations at the defense contractor, which has squabbled with Trump over the cost of a plan to build a new Air Force One. \(^{39}\)

NAME: David Norquist  
AGENCY: Defense Department  
TITLE: Undersecretary and comptroller (Confirmed)  
CORPORATE TIES: Kearney & Co.  

Norquist, a former partner with accounting firm Kearney & Co, is undersecretary and comptroller of the Defense Department. He also worked as a Capitol Hill staffer and as chief financial officer of the Department of Homeland Security. \(^{40}\)

NAME: Robert Hood  
AGENCY: Department of Defense  
TITLE: Assistant Secretary of Defense, Legislative Affairs  
CORPORATE TIES: CH2M  

Hood was most recently vice president for government affairs at the engineering firm CH2M. He previously was a White House legislative affairs staffer under President George W. Bush. \(^{41}\) He also worked in the Defense Department and the National Nuclear Security Administration during the Bush administration. Earlier in his career, he spent several years as a House staffer. \(^{42}\)

NAME: Heather Wilson  
AGENCY: Defense Department  
TITLE: Secretary of the Air Force (Confirmed)  
CORPORATE TIES: Lockheed Martin  

Wilson is a former Republican member of Congress from New Mexico and former president of the South Dakota School of Mines & Technology. \(^{43}\) She has faced ethical questions focused on her work helping Lockheed Martin renew a contract to manage nuclear lab Sandia National Laboratories without having to compete with other firms. \(^{44}\) An Energy Department inspector general's report from 2013 found that four contractors managing federal laboratories charged the agency $450,000 for consulting fees paid to Wilson but couldn’t document her work. \(^{45}\) A former military official, Wes Martin, called her an “ethical wreck” in a Daily Caller column. \(^{46}\) She is a retired Air Force captain and the first Air Force Academy graduate to lead the Air Force. \(^{47}\)

\(^{39}\) [https://www.whitehouse.gov/the-press-office/2017/03/16/president-donald-j-trump-announces-intent-nominate-key-administration](https://www.whitehouse.gov/the-press-office/2017/03/16/president-donald-j-trump-announces-intent-nominate-key-administration)  
\(^{40}\) [https://www.whitehouse.gov/the-press-office/2017/03/16/president-donald-j-trump-announces-intent-nominate-key-administration](https://www.whitehouse.gov/the-press-office/2017/03/16/president-donald-j-trump-announces-intent-nominate-key-administration)  
\(^{42}\) [https://www.linkedin.com/in/rob-hood-721a5h9/](https://www.linkedin.com/in/rob-hood-721a5h9/)  
\(^{46}\) [http://dailycaller.com/2017/03/06/trump-should-withdraw-his-secretary-of-the-airforce-nomination/](http://dailycaller.com/2017/03/06/trump-should-withdraw-his-secretary-of-the-airforce-nomination/)  
\(^{47}\) [http://www.politico.com/story/2017/05/08/trump-air-force-nominee-confirmed-238131](http://www.politico.com/story/2017/05/08/trump-air-force-nominee-confirmed-238131)
NAME: Ryan Dean Newman  
AGENCY: Defense Department  
TITLE: Army General Counsel  
CORPORATE TIES: Jones Day  
Newman, formerly chief counsel to Sen. Ted Cruz (R., Texas) is an Iraq veteran and former law clerk to Supreme Court Justice Samuel Alito. He has also worked at the law firm Jones Day.

NAME: David Trachtenberg  
AGENCY: Defense Department  
TITLE: Principal Deputy Undersecretary for Policy  
CORPORATE TIES: Shortwaver Consulting LLC  
Trachtenberg is CEO of national security consultancy Shortwaver Consulting, LLC. He has worked at Renaissance Strategic Advisors, Wikistrat and CACI International Inc. He was a Defense Department official in the George W. Bush administration and also worked for the House Armed Services Committee.

NAME: Kari A. Bingen  
AGENCY: Defense Department  
TITLE: Principal Deputy Undersecretary for Intelligence (Confirmed)  
CORPORATE TIES: Aerospace Corporation.  
Bingen is former policy director for the House Armed Services Committee and former space policy analyst at the Aerospace Corporation.

NAME: Elaine McCusker  
AGENCY: Defense Department  
TITLE: Principal Deputy Undersecretary, Comptroller  
CORPORATE TIES: N/A  
McCusker previously served as an official at U.S. Central Command in Florida and was a staffer on the U.S. Senate Armed Services Committee.

NAME: Kenneth Rapuano  
AGENCY: Defense Department  
TITLE: Assistant Secretary for Homeland Defense and Global Security (Confirmed)  
CORPORATE TIES: Analytical Services, Inc., MITRE Corp.  
Rapuano, is formerly senior vice president at Analytical Services, Inc., where he focused on counterterrorism. Previously, he worked for federal research contractor MITRE Corp. Rapuano also worked as the Deputy Homeland Security Advisor to George W. Bush, Deputy Undersecretary for Counter Terrorism, and National Security Advisor to the Department of Energy. He is a former Marine.

NAME: Robert Story Karem  
AGENCY: Defense Department  
TITLE: Assistant secretary for international security affairs (Confirmed)  
CORPORATE TIES: N/A  
Karem was formerly a foreign policy adviser to former Florida Gov. Jeb Bush, who was defeated by Trump in the 2016 Republican primary. He also served as a policy adviser to House Majority Leaders Kevin McCarthy

40 https://www.whitehouse.gov/the-press-office/2017/03/21/president-donald-j-trump-announces-key-administration-posts  
49 https://www.linkedin.com/in/david-j-trachtenberg-1104068/  
51 https://www.whitehouse.gov/the-press-office/2017/03/16/president-donald-j-trump-announces-intent-nominate-key-administration  
52 http://pel.dodlive.mil/senior-mentors/kenneth-rapuano/  
53 http://dailycaller.com/2017/04/25/trump-to-pick-jeb-foreign-policy-adviser-for-key-pentagon-position/
Karem worked on former Vice President Dick Cheney’s national security staff and helped Cheney research and edit his memoirs. He also worked as a legislative assistant to Sen. Mitch McConnell.  

NAME: Richard V. Spencer  
AGENCY: Navy  
TITLE: Secretary of the Navy  
CORPORATE TIES: Intercontinental Exchange, Crossroads LLC, Goldman Sachs, Merrill Lynch  

Spencer, a military veteran and investment banker, is currently managing partner at the investment firm Fall Creek Management LLC. Previously, he was chief financial officer of financial exchange Intercontinental Exchange Inc. and president of Crossroads Investment Management LLC. He also spent 15 years working on Wall Street for firms including Goldman Sachs and Merrill Lynch. Before entering the finance industry, Spencer served in the U.S. Marine Corps.  

NAME: Charles Stimson  
AGENCY: Navy  
TITLE: General Counsel  
CORPORATE TIES: Marsh & McLennan  

Stimson is a senior legal fellow at the conservative Heritage Foundation, where he writes about national security. Before joining Heritage in 2007, Stimson was deputy assistant secretary of defense for detainee affairs, where he oversaw detention operations for Guantanamo Bay, as well as detention in Iraq and Afghanistan. Stimson previously worked as a prosecutor in both civilian and military courts, and also was a vice president at insurance firm Marsh & McLennan, where he led the Washington office’s private equity mergers and acquisitions division.  

NAME: Ryan McCarthy  
AGENCY: Army  
TITLE: Undersecretary of the Army  
CORPORATE TIES: Lockheed Martin  

McCarthy works as vice president for global security policy at Lockheed Martin, a position he has held since 2011. He has worked on the F-35 fighter program, which has been criticized by President Trump for being too expensive. Before working at Lockheed Martin, McCarthy was special assistant to Defense Secretary Robert Gates and a staffer for the House International Relations Committee. McCarthy was a U.S. Army Ranger in Afghanistan.  

NAME: David G. Ehrhart  
AGENCY: Air Force  
TITLE: General Counsel  
CORPORATE TIES: Lockheed Martin  

Ehrhart is an associate general counsel at defense contractor Lockheed Martin, where he is lead attorney for the company’s F-35 fighter jet program, which Trump criticized at the start of his administration and later
claimed credit for lowering costs. Ehrhart previously served in the Air Force for 33 years and was a staff judge at Air Force bases in the U.S. and overseas.

NAME: Lucian Niemeyer  
AGENCY: Defense Department  
TITLE: Assistant Secretary for Energy, Installations, and Environment  
CORPORATE TIES: The Niemeyer Group LLC, The Roosevelt Group LLC  
A former Republican staffer on the Senate Armed Services Committee, Niemeyer founded his own consulting firm, which assists clients with military construction and federal energy matters. The firm’s web site says it helps clients “seek advantages in understanding federal programs to protect existing resources or to offer goods and services to the federal government.” Niemeyer, who served in the Air Force and the Air Force National Guard, has also served as an adviser to the Roosevelt Group LLC, a military consulting firm.

NAME: Owen West  
AGENCY: Defense Department  
TITLE: Assistant Secretary of Defense, Special Operations and Low Intensity Conflict  
CORPORATE TIES: Goldman Sachs  
West is a partner, head of natural gas trading, and co-head of global power trading at Goldman. He also served in U.S. Marine Corps for two tours in Iraq, and is the author of two novels and one nonfiction book. *Snake Eaters: An Unlikely Band of Brothers and the Battle for the Soul of Iraq.*

NAME: John Gibson  
AGENCY: Department of Defense  
TITLE: Deputy Chief Management Officer  
CORPORATE TIES: XCOR Aerospace, Looking Glass Investments, Beechcraft  
Gibson most recently was chief executive officer of private space flight and rocket engine company XCOR Aerospace Inc. He also was chairman of the advisory committee at Looking Glass Investments, an investment firm that buys consumer loans. He worked as an executive at Textron Inc.’s Beechcraft aircraft subsidiary. During the George W. Bush administration, he was assistant secretary of the Air Force for financial management and deputy undersecretary of defense for management reform.

NAME: Robert Daigle  
AGENCY: Defense Department  
TITLE: Director, Cost Assessment and Program Evaluation  
CORPORATE TIES: N/A  
Daigle most recently worked as a staff member of the House Armed Services Committee. He previously worked as executive director of the Military Compensation and Retirement Modernization Commission and also was executive vice president of the Center for the Study of Financial Market Evolution, which analyzes financial markets. He previously worked in the Defense Department during the Bush Administration, and also served in the U.S. Army.

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68 [http://csfme.org/Portals/0/Miscellaneous/Bob%20Daigle%20CV.pdf](http://csfme.org/Portals/0/Miscellaneous/Bob%20Daigle%20CV.pdf)  
69 [https://www.linkedin.com/in/bob-daigle-a45a1652/](https://www.linkedin.com/in/bob-daigle-a45a1652/)  
70 [https://www.whitehouse.gov/the-press-office/2017/03/16/president-donald-j-trump-announces-intent-nominate-key-administration](https://www.whitehouse.gov/the-press-office/2017/03/16/president-donald-j-trump-announces-intent-nominate-key-administration)
DEPARTMENT OF EDUCATION

NAME: Carlos Muniz  
AGENCY: Education Department  
TITLE: General Counsel  
CORPORATE TIES: McGuire Woods
Muniz, a partner with law firm McGuire Woods, was formerly Florida Attorney General Pam Bondi’s top deputy. The Associated Press reported that Muniz helped Bondi defend her decision not to join other state attorneys general in pursuing litigation against Trump University, the real estate investment seminar.72 Bondi faced ethics questions after Trump's charity donated $25,000 to Bondi’s campaign as her office was evaluating fraud complaints lodged about Trump University, but a Florida ethics panel decided not to look into an ethics complaint against Bondi.73 Muniz most recently was the lead attorney defending Florida State University against a former student’s allegations that she been raped by former star quarterback Jameis Winston, currently of the Tampa Bay Buccaneers.74

NAME: Peter Louis Oppenheim  
AGENCY: Department of Education  
TITLE: Assistant Secretary for Legislation and Congressional Affairs  
CORPORATE TIES: Former lobbyist with Carmen Group
Oppenheim has been a top aide to Sen. Lamar Alexander, R-Tenn., chairman of the Senate Committee on Health, Education, Labor and Pensions.75 He spent several years as a lobbyist 76 and worked for former House Speaker Newt Gingrich as a research assistant.77

DEPARTMENT OF ENERGY

NAME: Dan Brouillette  
AGENCY: Energy Department  
TITLE: Deputy Energy Secretary  
CORPORATE TIES: USAA, Ford Motor Co.
Brouillette, a longtime corporate lobbyist78, most recently worked as head of public policy for USAA, which provides banking and insurance to the military.79 He previously led Ford Motor Co.’s domestic policy group and was chief of staff of the House Energy Committee under the panel’s former chairman, Rep. Billy Tauzin (R, La.) 80 Before that, he worked for President George W. Bush leading the Energy Department’s congressional and governmental affairs.

NAME: David Jonas  
AGENCY: Energy Department  
TITLE: General Counsel  
CORPORATE TIES: N/A
Jonas, a national security lawyer with Fluet, Huber & Hoang, was formerly general counsel of the National

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77 https://www.whitehouse.gov/the-press-office/2017/06/05/president-donald-j-trump-announces-intent-nominate-personnel-key
78 https://www.whitehouse.gov/the-press-office/2017/06/05/president-donald-j-trump-announces-intent-nominate-personnel-key
Nuclear Safety Administration and Defense Nuclear Facilities Safety Board.\(^{81}\) He also worked as a director of legal strategy and analysis at the Energy Department and was vice president for business development at Pentagon Federal Credit Union\(^ {82}\). He is an opponent of the Obama administration’s nuclear deal with Iran.\(^ {83}\)

**HEALTH AND HUMAN SERVICES**

**NAME:** Eric Hargan  
**AGENCY:** Health and Human Services  
**TITLE:** Deputy Secretary  
**CORPORATE TIES:** Greenberg Traurig  
Hargan is a shareholder of Greenberg Traurig LLP in its Health & FDA Business practice.\(^ {84}\) He focuses on health care regulations, government relations and transactions including private equity, corporate finance and mergers and acquisitions in the healthcare sector.\(^ {85}\) He previously worked at the U.S. Department of Health and Human Services from 2003-2007 as Deputy General Counsel and other positions.

**NAME:** Matthew Bassett  
**AGENCY:** Health and Human Services  
**TITLE:** Assistant secretary for legislation  
**CORPORATE TIES:** myNexus, Davita Inc.  
Bassett worked as senior vice president for government relations at myNexus, a digital healthcare company. He also ran his own consulting firm and worked in government relations for dialysis company DaVita and worked for former Kentucky Gov. Ernie Fletcher.\(^ {86}\)

**NAME:** Seema Verma  
**AGENCY:** Health and Human Services  
**TITLE:** Administrator, Centers for Medicare and Medicaid Services (Confirmed)  
**CORPORATE TIES:** SVC Inc., Hewlett-Packard  
Verma founded Indianapolis-based health policy consulting firm SVC Inc. in 2001\(^ {87}\). The company has worked with several states (Indiana, Iowa, Kentucky, Maine, Michigan, Ohio and Tennessee) to set up Medicaid programs under the Affordable Care Act. Ethics experts have raised concerns about her role in designing Indiana’s health insurance plan at the same time she worked as a contractor for Hewlett-Packard, one of the state’s largest Medicaid vendors.\(^ {88}\)

**NAME:** Dr. Scott Gottlieb  
**AGENCY:** Health and Human Services  
**TITLE:** Commissioner, Food and Drug Administration (Confirmed)  
**CORPORATE TIES:** GlaxoSmithKline, many other pharmaceutical companies.  
Dr. Gottlieb, a physician and venture capitalist, has close business ties to the pharmaceutical industry.\(^ {89}\) Since 2007, he has been a venture partner at New Enterprise Associates and served on numerous corporate boards, including the GlaxoSmithKline product investment board. Dr. Gottlieb has pledged to recuse himself for one year from decisions involving about 20 companies where he has had a financial relationship.\(^ {90}\)

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\(^{82}\) [https://www.linkedin.com/in/davidojonas/](https://www.linkedin.com/in/davidojonas/)  
\(^{84}\) [https://www.whitehouse.gov/the-press-office/2017/03/14/president-donald-j-trump-announces-intent-nominate-key-administration](https://www.whitehouse.gov/the-press-office/2017/03/14/president-donald-j-trump-announces-intent-nominate-key-administration)  
\(^{85}\) [https://www.linkedin.com/in/eric-hargan-f554ba7](https://www.linkedin.com/in/eric-hargan-f554ba7)  
\(^{89}\) [https://www.whitehouse.gov/the-press-office/2017/03/10/president-donald-j-trump-announces-key-administration-post](https://www.whitehouse.gov/the-press-office/2017/03/10/president-donald-j-trump-announces-key-administration-post)  
NAME: Lance Allen Robertson  
AGENCY: Health and Human Services  
TITLE: Assistant Secretary for Aging  
CORPORATE TIES: N/A
Robertson has been the state of Oklahoma’s director of aging services for 10 years. Before that, he was an administrator at Oklahoma State University for 12 years, where he co-founded the Gerontology Institute and served as executive director of a professional gerontology association.  

NAME: Brett Giroir  
AGENCY: Health and Human Services  
TITLE: Assistant Secretary for Health  
CORPORATE TIES: Viracyte, LLC; Health Science and Biosecurity Partners, LLC
Giroir is CEO of Houston-based biotech company Viracyte LLC, which focuses on cellular immunotherapy. He is the former CEO of Texas A&M Health Science Center and was director of the defense science office of the Defense Advanced Research Projects Agency during the George W. Bush administration.  

NAME: Stephen Parente  
AGENCY: Health and Human Services  
TITLE: Assistant Secretary for Planning and Evaluation  
CORPORATE TIES: Health Systems Innovation Network
Parente, a health finance professor, is associate dean at the University of Minnesota’s Carlson School of Management. He is also managing principal of Health Systems Innovation Network LLC, where he consults for numerous health insurance firms as well as universities and government agencies. Parente served as a health policy adviser to Sen. John McCain’s 2008 election campaign. He is an adjunct scholar at the American Enterprise Institute and a health policy adviser to the American Action Forum.  

NAME: Dr. Elinore F. McCance-Katz  
AGENCY: Health and Human Services  
TITLE: Assistant Secretary for Mental Health and Substance Use  
CORPORATE TIES: N/A
Dr. McCance-Katz is currently chief medical officer for the Rhode Island Department of Behavioral Healthcare, Developmental Disabilities, and Hospitals. and a psychiatry professor at Brown University. Previously, she was chief medical officer of the Substance Abuse and Mental Health Services Administration.  

NAME: Robert Charrow  
AGENCY: Health and Human Services  
TITLE: General Counsel  
CORPORATE TIES: Intrexon Corp., Greenberg Traurig LLP, Crowell & Moring LLP
Charrow is principal shareholder of Greenberg Traurig LLP where he represents care providers, scientists, pharmaceutical companies, universities and research institutes. In 2016 and 2017, he was a registered lobbyist for biotech firm Intrexon Corp. He also was deputy general counsel and principal deputy general counsel for the Department of Health and Human Services during the Reagan Administration and was a partner at Crowell & Moring LLP.  

91 https://www.whitehouse.gov/the-press-office/2017/06/19/president-donald-j-trump-announces-key-personnel-key  
93 https://carlsonschool.umn.edu/file/55506/download?token=N60AaUhu  
94 https://www.linkedin.com/in/stephen-t-parante-ph-d-06b29b6/  
95 http://www.gtlaw.com/People/Robert-P-Charrow
NAME: Lynn A. Johnson  
AGENCY: Health and Human Services  
TITLE: Assistant Secretary for Family Support  
CORPORATE TIES: N/A  
Johnson, executive director of the Department of Human Services in Jefferson County, Colo., has run a health consulting firm, worked as chief of staff for Colorado Lieutenant Gov. Jane Norton and has been an adviser to Colorado Gov. Bill Owens.96

NAME: Dr. Norman Sharpless  
AGENCY: Department of Health and Human Services  
TITLE: Director of the National Cancer Institute  
CORPORATE TIES: N/A  
Dr. Sharpless is the director of the University of North Carolina Lineberger Comprehensive Cancer Center and a cancer research professor at UNC’s medical school, as well as a practicing oncologist.97 He serves on the Association of American Cancer Institutes' board of directors, and on the National Institute of Aging’s National Advisory Council on Aging.

DEPARTMENT OF HOMELAND SECURITY

NAME: Kevin McAleenan  
AGENCY: U.S. Customs and Border Protection  
TITLE: Commissioner  
CORPORATE TIES: N/A  
McAleenan is currently the acting commissioner of the U.S. Customs and Border Protection Agency. He previously was deputy commissioner of the same agency and area port director for Los Angeles International Airport.98 He also worked for consulting firm Sentinel HS Group and as a lawyer.99

NAME: Elaine Duke  
AGENCY: Department of Homeland Security  
TITLE: Deputy Secretary (Confirmed)  
CORPORATE TIES: Independent consultant  
Duke most recently was the principal of Elaine Duke & Associates, LLC,100 providing acquisition and management consulting services for many companies working with the federal government.101 Her consulting work came after a 28-year career in the federal government. She served as the Department of Homeland Security’s Undersecretary for Management from 2008-2010, and worked in a variety of roles at Homeland Security during the George W. Bush Administration.

NAME: John Marshall Mitnick  
AGENCY: Department of Homeland Security  
TITLE: General Counsel  
CORPORATE TIES: Heritage Foundation, Raytheon Technical Services Co., Hoffman Management, Republic Properties, Santa Fe Natural Tobacco  
Mitnick works as the conservative Heritage Foundation’s chief legal officer and general counsel.102 Before

99 https://www.linkedin.com/in/kevinmcaleenan/
100 https://www.dhs.gov/person/elaine-c-duke
101 http://www.edukeassociates.com/Pages/Projects.aspx
102 http://www.heritage.org/staff/john-mitnick

17
joining Heritage, Mitnick worked as general counsel at a division of Raytheon, the defense contractor. Previously, he worked in a variety of roles in the George W. Bush Administration. Mitnick was partner at the law firm Kilpatrick Stockton from 1988 to 2001. When Mitnick was at Kilpatrick Stockton, the firm represented Hoffman Management, Republic Properties and Santa Fe Natural Tobacco, among others.

NAME: Claire Grady
AGENCY: Department of Homeland Security
TITLE: Undersecretary for Management
CORPORATE TIES: N/A
Grady has worked for the departments of Homeland Security and Defense her entire career. She has been director for defense procurement and acquisition at the Department of Homeland Security since June 2015. Grady previously served as a deputy assistant commandant in the Coast Guard and also worked for the U.S. Navy.

NAME: David Glawe
AGENCY: Department of Homeland Security
TITLE: Undersecretary for Intelligence and Analysis
CORPORATE TIES: N/A
Glawe is currently assistant commissioner at U.S. Customs and Border Protection. He has served in a variety of intelligence jobs in the federal government, and started his career a police officer in Houston.

NAME: Brock Long
AGENCY: Federal Emergency Management Agency
TITLE: Administrator (Confirmed)
CORPORATE TIES: Hagerty Consulting
Long most recently was executive vice president of Hagerty Consulting, which provides emergency management consulting to many state governments and universities and companies. He formerly was director of the Alabama Emergency Management Agency and was hurricane program manager of FEMA.

NAME: Lee Francis Cissna
AGENCY: U.S. Citizenship and Immigration Services
TITLE: Director
CORPORATE TIES: Kaufman & Canoles, Steptoe & Johnson, Kirkpatrick & Lockhart
Cissna previously served as director of immigration policy for the Department of Homeland Security, and in the office of the chief counsel at the U.S. Citizenship and Immigration Services. He previously worked as a lawyer in the immigration group of Kaufman & Canoles, which works to help corporations bring foreign workers into the United States. Cissna has also served in the U.S. Foreign Service and worked for law firms Steptoe & Johnson LLP and Kirkpatrick & Lockhart LLP.

NAME: David Pekoske
AGENCY: Department of Homeland Security
TITLE: Assistant Secretary of Homeland Security, Transportation Security Administration

103 https://www.linkedin.com/in/john-mitnick-8b815088
105 https://www.whitehouse.gov/the-press-office/2017/05/16/president-donald-j-trump-announces-intent-nominate-personnel-key
107 https://www.whitehouse.gov/the-press-office/2017/03/20/president-donald-j-trump-announces-key-administration-posts
108 http://hagertyconsulting.com/employees/ Brock-long/
109 https://www.linkedin.com/in/brock-long-62742a17/
110 www.kaufmanandcanoles.com/pm/take_file.php?id=371
CORPORATE TIES: PAE, A-T Solutions
Pekoske has worked for PAE and A-T Solutions, national security consulting companies. He is a retired vice-admiral in the Coast Guard. Before he retired, Pekoske held the role of vice-commandant, the second highest ranking position in the Coast Guard. Pekoske is also an adjunct professor at American University.112

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

NAME: Pamela Hughes Patenaude
AGENCY: Housing and Urban Development
TITLE: Deputy Secretary
CORPORATE TIES: J. Ronald Terwilliger Foundation, Urban Land Institute, Manor Homes
Patenaude, a housing policy expert, is president of the J. Ronald Terwilliger Foundation for Housing America's Families, a foundation created by the retired CEO of apartment developer Trammell Crow Residential. Previously, she was housing policy director at the Bipartisan Policy Center, executive vice president of the Urban Land Institute and a Housing and Urban Development official during the George W. Bush administration.113

NAME: J. Paul Compton Jr.
AGENCY: Housing and Urban Development
TITLE: General Counsel
CORPORATE TIES: Bradley, Arant, Boul, & Cummings LLP
A partner with Bradley, Arant, Boul, & Cummings LLP in Birmingham, Ala., Compton specializes in affordable housing transactions.114 He is outside general counsel to the Alabama Affordable Housing Association.115

NAME: Neal J. Rackleff
AGENCY: Housing and Urban Development
TITLE: Assistant Secretary for Community Planning and Development
CORPORATE TIES: Locke Lord LLP
Rackleff, an attorney with Locke Lord LLP in Texas, is formerly director of Houston’s housing department. In his law practice, he has represented business owners, developers and government entities. 116

NAME: Anna Maria Farias
AGENCY: Housing and Urban Development
TITLE: Assistant Secretary, Fair Housing and Equal Opportunity
CORPORATE TIES: N/A
Farias is chair of the Board of Regents for Texas Woman’s University, and also serves on the board of the One Star Foundation in Austin, Texas. She worked for HUD during George W. Bush Administration, as well as the departments of Labor and Education during the 1980s and 1990s.117 Farias also has worked on Republican party outreach to the Latino community118 in Texas.

112 http://www.american.edu/spa/faculty/pekoske.cfm
113 http://jrthousing.org/leadership/
114 https://www.bradley.com/people/c/compton-paul
NAME: Rod Rosenstein  
AGENCY: Justice Department  
TITLE: Deputy Attorney General (Confirmed)  
CORPORATE TIES: N/A

Rosenstein has made a career in the U.S. Justice Department and as a federal prosecutor. Before his confirmation as deputy attorney general, Rosenstein was the U.S. Attorney for Maryland since 2005. Rosenstein has also served as Deputy Assistant Attorney General and Assistant U.S. Attorney for Maryland.

NAME: Rachel Brand  
AGENCY: Justice Department  
TITLE: Associate Attorney General (Confirmed)  
CORPORATE TIES: U.S. Chamber of Commerce

Brand, a former U.S. Chamber of Commerce lawyer, holds the Justice Department’s third-ranking position. A former law professor at George Mason University, she spent several years working for the Chamber attacking environmental, consumer and labor regulations written by federal agencies. Brand was previously with WilmerHale LLP and was a White House and Justice Department lawyer in the George W. Bush administration.

NAME: Noel Francisco  
AGENCY: Justice Department  
TITLE: Solicitor General  
CORPORATE TIES: Jones Day, Boeing, R.J. Reynolds, Expedia, HCA

Francisco was chair of the government relations practice at the law firm Jones Day, where his clients included: Boeing Company, Christian Educators Association, R.J. Reynolds Tobacco Company, Expedia, HCA Inc. and former Virginia Gov. Robert McDonnell. He previously worked in the George W. Bush administration as associate counsel in the White House and deputy assistant attorney general.

NAME: Steven Engel  
AGENCY: Justice Department  
TITLE: Assistant Attorney General for the Office of Legal Counsel  
CORPORATE TIES: Dechert LLP, Morgan Stanley, AstraZeneca, Dow Chemical

Engel was a partner at Dechert LLP focusing on civil litigation. His clients have included Medarex, Inc., Morgan Stanley, the National Federation of Independent Business. AstraZeneca, Dow Chemical Company and W.R. Grace & Co. Previously, Engel was deputy assistant attorney general for the Office of Legal Counsel under President George W. Bush.

NAME: Stephen Elliot Boyd  
AGENCY: Justice Department

124 https://www.whitehouse.gov/the-press-office/2017/03/07/president-donald-j-trump-announces-key-administration-posts  
125 https://www.dechert.com/steven_engel/  
126 https://www.dechert.com/Steven_A_Engel_to_be_Nominated_to_Assistant_Attorney_General_Role_02-01-2017/
**TITLE:** Assistant Attorney General for the Office of Legislative Affairs  
**CORPORATE TIES:** N/A  
Boyd is currently chief of staff in the Justice Department's office of legal policy. He formerly was chief of staff for Rep. Martha Roby (R-Ala.). Boyd held a series of positions on Capitol Hill over the past dozen years, including a several positions with former Sen. Jeff Sessions, now the attorney general.  

**NAME:** Christopher A. Wray  
**AGENCY:** Justice Department  
**TITLE:** Director, Federal Bureau of Investigation  
**CORPORATE TIES:** King & Spalding LLP  
Wray is a partner at King & Spalding LLP. He has been a prosecutor in high-profile corruption cases including those of lobbyist Jack Abramoff and former Reps Randy Cunningham and William Jefferson. He also defended New Jersey Gov. Chris Christie during the "Bridgegate" scandal.  

**NAME:** Makan Delrahim  
**AGENCY:** Justice Department  
**TITLE:** Assistant attorney general for the antitrust division  
Delrahim currently works at the White House as deputy counsel to the president for nominations and oversight. He worked for 11 years at lobbying powerhouse Brownstein Hyatt Farber Schreck. The National Law Journal reported that Delrahim was "a familiar face on Capitol Hill, where he lobbied for corporate clients facing antitrust issues," According to lobbying disclosures, he has represented clients including: Caesars Entertainment, Comcast, Johnson and Johnson, Nieman Marcus, Private Equity Growth Capital Council, Qualcomm, Questcor Pharmaceuticals, and Ultimate Fighting Championship. Other clients included Google, Oracle, AMC Theatres in the AMC-Loews merger and US Airways in its failed effort to merge with Delta. In 2012, he helped T-Mobile close its merger with MetroPCS Communications and represented Comcast in its merger with NBC Universal. Delrahim also was a lobbyist for health insurer Anthem, which has been fighting the Justice Department over its bid to merge with health insurer Cigna.  

**NAME:** Brian Allen Benczkowski  
**AGENCY:** Department of Justice  
**TITLE:** Assistant Attorney General, Criminal Division  
**CORPORATE TIES:** Kirkland & Ellis LLP  
Currently a partner focusing on white collar criminal defense with Kirkland & Ellis LLP, Benczkowski has been Republican staff director for the Senate Judiciary Committee as well as the chief of staff for former Attorney General Michael Mukasey during the George W. Bush administration. He has represented or advised corporations in the fields of energy, automobiles, banking, television, education and insurance. If confirmed, Benczkowski “will lead a DOJ division he spent the last few years defending companies from,” reports the National Law Journal.  

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128 [https://www.linkedin.com/in/stephen-boyd-2b702950/](https://www.linkedin.com/in/stephen-boyd-2b702950/)  
130 [https://www.linkedin.com/in/makan-delrahim-792f952f/](https://www.linkedin.com/in/makan-delrahim-792f952f/)  
133 [https://www.justice.gov/archive/opa/pr/2008/August/08-ag-695.html](https://www.justice.gov/archive/opa/pr/2008/August/08-ag-695.html)  
134 [https://www.kirkland.com/sitecontent.cfm?contentID=220&itemID=10007](https://www.kirkland.com/sitecontent.cfm?contentID=220&itemID=10007)  
135 [http://www.nationallawjournal.com/id=1202785481103/Kirkland-WhiteCollar-Partner-Floated-for-DOJ-Criminal-Division](http://www.nationallawjournal.com/id=1202785481103/Kirkland-WhiteCollar-Partner-Floated-for-DOJ-Criminal-Division)
NAME: Jeffrey Bossert Clark  
AGENCY: Justice Department  
TITLE: Assistant Attorney General, Environment and Natural Resources  
CORPORATE TIES: Kirkland & Ellis, BP  
Clark is a partner at the law firm Kirkland & Ellis, where he has worked since 2005, and from 1996 to 2001. At Kirkland & Ellis, he represented business clients in numerous environmental cases including defending BP against claims resulting from the Deepwater Horizon oil spill. In that case he defended BP against the same division of the Justice Department he has been nominated to lead. "He has a long history of opposing climate action for corporate and ideological clients," David Doniger, who heads the climate and clean air program at the Natural Resources Defense Council, told *Inside Climate News* after Clark's nomination. From 2001-2005, Clark was Deputy Assistant Attorney General for the Environment and Natural Resources in the George W. Bush Administration.

NAME: Beth Ann Williams  
AGENCY: Department of Justice  
TITLE: Assistant Attorney General, Office of Legal Policy  
CORPORATE TIES: Kirkland & Ellis, Facebook, UBS, ConocoPhillips, Horsehead Industries  
Williams is currently a partner with Kirkland & Ellis LLP and has represented several major corporations, including Facebook in a class action suit regarding its IPO, UBS Securities in litigation over market manipulation allegations and a liability trial against Horsehead Industries, a zinc manufacturer. She previously was special counsel to the Senate Judiciary Committee.

### DEPARTMENT OF VETERANS AFFAIRS

NAME: Brooks Tucker  
AGENCY: Department of Veterans Affairs  
TITLE: Assistant Secretary of Veterans Affairs, Congressional and Legislative Affairs  
CORPORATE TIES: Continental Consulting Group, Deutsche Bank, Merrill Lynch  
Tucker, a senior adviser at Veterans Affairs, previously was a policy adviser on the Trump transition team. He worked as vice president of government relations at Continental Consulting Group Corp. and as senior policy adviser for national security and veterans affairs for Sen. Richard Burr. He also was an investment advisor with Deutsche Bank and Merrill Lynch and served in the U.S. Marines.

### DEPARTMENT OF LABOR

NAME: Patrick Pizella  
AGENCY: Labor  
TITLE: Deputy Secretary  
CORPORATE TIES: N/A  
Pizella is acting chairman of the Federal Labor Relations Authority, which governs labor relations between the U.S. government and employees. Originally appointed by President Barack Obama to the FLRA, he held federal jobs during Republican administrations in the Departments of Labor and Education and the Small Business Administration. Pizella also worked as a lawyer for Preston Gates & Ellis, now known as K&L Gates, and was principal of his own consulting firm.

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140 [https://www.linkedin.com/in/brookstucker/](https://www.linkedin.com/in/brookstucker/)
DEPARTMENT OF THE INTERIOR

NAME: David Bernhardt
AGENCY: Interior Department
TITLE: Deputy Secretary
CORPORATE TIES: Brownstein Hyatt Farber Schreck, Rosemont Copper Co., Freeport LNG

Bernhardt is head of the natural resources practice at Brownstein Hyatt Farber Schreck, one of the nation’s largest lobbying firms.\(^1\)\(^4\) A former Interior Department official in the George W. Bush administration, he has long represented oil and gas, mining, agribusiness and water interests.\(^1\)\(^2\) Bernhardt’s clients included the Rosemont Copper Company, a controversial proposed open-pit copper mine near Tucson, Ariz. He has pledged to recuse himself from issues involving Rosemont Copper and other clients for a year.\(^1\)\(^3\)

DEPARTMENT OF THE TREASURY

NAME: Brent McIntosh
AGENCY: Treasury Department
TITLE: General Counsel
CORPORATE TIES: Sullivan & Cromwell

McIntosh is a partner with law firm Sullivan & Cromwell. He has represented a long list of large financial institutions and corporations including AIG, Barclays, JPMorgan Chase, Morgan Stanley, Prudential, UBS, BP, Fiat/Chrysler, Anheuser-Busch InBev, Microsoft and Volkswagen. McIntosh, who earned $2.9 million last year, also represented Higher One Holdings,\(^1\)\(^4\) a college financial services provider sanctioned by federal regulators over allegations it misled students.\(^1\)\(^5\) He has also represented industry groups such as the Clearing House Association, the Securities Industry and Financial Markets Association, the Institute of International Bankers and the U.S. Chamber of Commerce.\(^1\)\(^6\) He was previously an official in the George W. Bush administration, working in the Justice Department and White House.\(^1\)\(^7\)

NAME: David Malpass
AGENCY: Treasury Department
TITLE: Undersecretary for international affairs
CORPORATE TIES: Bear Stearns

Malpass was the chief economist for Bear Stearns in the lead-up to that firm’s collapse in 2008. He was described by Slate as ”one of the many guys on lookout who didn’t see the iceberg coming,” writing an August 2007 op-ed in the Wall Street Journal titled, “Don’t Panic About the Credit Market”\(^1\)\(^8\) after several subprime lenders had collapsed and markets were looking shaky.\(^1\)\(^9\) He was a Treasury official in the Reagan administration and a State Department official in the George H.W. Bush administration.\(^1\)\(^5\)

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\(^1\)\(^4\) http://www.bhfs.com/people/attorneys/a-b/dbernhardt
\(^1\)\(^6\) http://www.latimes.com/local/lanow/la-me-trump-bernhardt-20170517-story.html
\(^1\)\(^1\) http://www.nationallawjournal.com/legaltimes/id=1202705159546/Treasury-GC-Pick-Brent-McIntosh-Discloses-Big-Law-Income-Clients?mcode=1383176538926&curindex=2&return=20170509164340
\(^1\)\(^2\) http://www.reuters.com/article/us-higher-one-hldgs-fed-idUSKBN0U610O20151223
\(^1\)\(^3\) https://www.sullcrom.com/lawyers/BrentMcIntosh
\(^1\)\(^4\) https://www.whitehouse.gov/the-press-office/2017/03/14/president-donald-j-trump-announces-intent-nominate-key-administration
\(^1\)\(^6\) https://www.wsj.com/articles/SB118645120890199059
\(^1\)\(^8\) http://www.slate.com/blogs/moneybox/2017/01/05/trump_picks_ex_bear_stearns_economist_for_treasury_position.html
\(^1\)\(^5\) https://www.whitehouse.gov/the-press-office/2017/03/14/president-donald-j-trump-announces-intent-nominate-key-administration
NAME: Sigal Mandelker  
AGENCY: Treasury Department  
TITLE: Undersecretary for terrorism and financial intelligence  
CORPORATE TIES: Proskauer Rose LLP  
Mandelker represents corporate and individual clients in law firm Proskauer Rose LLP’s litigation and white collar defense group. She is a former Justice Department and Homeland Security official in the George W. Bush administration.  

NAME: Andrew "Drew" Maloney  
AGENCY: Treasury Department  
TITLE: Assistant Secretary for Legislative Affairs  
CORPORATE TIES: Hess Corp., Ogilvy Government Relations  
Maloney is serving as deputy undersecretary for legislative affairs at Treasury until his confirmation. He previously was vice president of global government and external affairs for the Hess Corp, an oil and natural gas company. He also served as CEO of lobbying firm Ogilvy Government Relations, where he had numerous corporate clients including Chevron, Hilton, Pfizer, Verizon and US Airways.  

NAME: Adam Lerrick  
AGENCY: Treasury Department  
TITLE: Undersecretary for International Finance  
CORPORATE TIES: N/A  
Lerrick is serving as deputy undersecretary for international finance until his confirmation. An economist at the conservative American Enterprise Institute, Lerrick is a longtime critic of the International Monetary Fund and the World Bank. He worked as an adviser on international economic policy at the House-Senate Joint Economic Committee from 2001-2007 and was an adviser on international economic policy to House Majority Leader Dick Armey (R., Texas). He also was an economics professor at Carnegie Mellon University.  

NAME: Heath Tarbert  
AGENCY: Treasury Department  
TITLE: Assistant Secretary for International Markets and Development  
CORPORATE TIES: Allen & Overy, Weil Gotshal, Sullivan & Cromwell  
Tarbert heads up the banking practice at the law firm Allen & Overy and previously was a partner at Weil Gotshal. He also has been special counsel to the Senate Banking Committee an associate counsel to President George W. Bush, a Justice Department lawyer and an associate with Sullivan & Cromwell.  

NAME: David J. Kautter  
AGENCY: Treasury Department  
TITLE: Assistant Secretary for Tax Policy  
Corporate Ties: Ernst & Young, McGladrey LLP  
Kautter is currently partner-in-charge of the Washington tax practice at accounting firm McGladrey LLP. Before joining McGladrey in 2014, Kautter worked at the Kogod Tax Center at American University as well as an executive-in-residence at the Kogod School of Business. Previously, Kautter spent 30 years working for the accounting firm Ernst & Young and spent three years as tax legislative counsel for former Sen. John  

151 http://www.proskauer.com/professionals/sigel-mandelker/  
153 https://www.whitehouse.gov/the-press-office/2017/03/14/president-donald-j-trump-announces-intent-nominate-key-administration  
154 http://aboutelaw.com/2013/12/as-the-weil-turns-a-promising-young-partner-packs-up-and-moves-on/  
NAME: Marshall Billingslea  
AGENCY: Treasury Department  
TITLE: Assistant secretary for terrorist financing  
CORPORATE TIES: Deloitte  
Billingslea is currently managing director of business intelligence services for Deloitte, focusing on illicit finance. He previously was the Navy’s deputy undersecretary and worked in several Defense Department positions as well as working for NATO as assistant secretary general for defense investment.158

NAME: Joseph Otting  
AGENCY: Treasury Department  
TITLE: Comptroller of the Currency  
CORPORATE TIES: OneWest, CIT Group, Union Bank NA, Bank of America  
Otting was CEO of OneWest Bank, which was formed from the failed IndyMac Bancorp in a buyout led by Treasury Secretary Steven Mnuchin.159 While Otting was CEO, OneWest, which has since been acquired by CIT Group, faced intense criticism for its foreclosure practices.160 In the 1990s, Otting was head of lending to medium-sized companies for Union Bank NA and later worked for U.S. Bancorp.161

NAME: Isabel Marie Keenan Patelunas  
AGENCY: Treasury Department  
TITLE: Assistant Secretary for Intelligence and Analysis  
CORPORATE TIES: N/A  
Patelunas has spent 28 years at the Central Intelligence Agency in a variety of roles. She has also worked for the National Counterproliferation Center and the Weapons Intelligence, Nonproliferation and Arms Control Office.162

DEPARTMENT OF TRANSPORTATION

NAME: Jeffrey Rosen  
AGENCY: Transportation Department  
TITLE: Deputy Secretary (Confirmed)  
CORPORATE TIES: Kirkland & Ellis LLP, Airlines for America, U.S. Chamber of Commerce, Alliance of Automobile Manufacturers  
Rosen, a senior partner at Kirkland & Ellis, has long represented companies and industry groups with anti-regulatory agendas including the Alliance of Automobile Manufacturers and the U.S. Chamber of Commerce. Rosen also worked as counsel for Airlines for America, a group that wants to privatize air traffic control.163 He served in the George W. Bush administration as general counsel for the Office of Management and Budget. As general counsel at the Department of Transportation, rules produced during his tenure benefited industry by curtailing the ability of injured citizens to sue over defective products. While representing the U.S. Chamber of Commerce, Rosen challenged tailpipe pollution rules written by the Environmental Protection Agency.164

NAME: Adam J. Sullivan

157 https://www.whitehouse.gov/the-press-office/2017/05/10/president-donald-j-trump-announces-key-additions-his-administration  
AGENCY: Department of Transportation
TITLE: Assistant Secretary of Transportation, Governmental Affairs
CORPORATE TIES: Harris Corporation
Sullivan is a staffer for the Senate Appropriations Subcommittee on Labor, Health and Human Services, and Education. He has previously worked as Chief of Staff for Rep. Jack Kingston (R-Ga.). Before joining Rep. Kingston’s staff, Sullivan was a lobbyist for Harris Corporation, a technology and defense firm.

NAME: Derek Kan
AGENCY: Department of Transportation
TITLE: Undersecretary of Transportation for Policy
CORPORATE TIES: Lyft, Amtrak, GenapSys, Bain & Company
Before his nomination, Kan was a general manager for Lyft and a member of the board of Amtrak. He also was an aide to Senate Majority Leader Mitch McConnell, who is married to Transportation Secretary Elaine Chao. Previously, Kan worked for the biotech startup GenapSys, where he was the director of strategy. He has also worked as a management consultant for the firm Bain & Company.

NAME: Steven Gill Bradbury
AGENCY: Department of Transportation
TITLE: General Counsel
CORPORATE TIES: Dechert LLP, Kirkland & Ellis LLP, Covington & Burling LLP
Bradbury, a partner with Dechert LLP, has represented numerous corporate clients, including several regulated by the Transportation Department. He represented Japanese auto parts maker Takata Corp. in connection with federal investigations of defective airbags and in civil litigation. He also represented American Airlines in a Department of Transportation rulemaking “on competition and consumer protection issues and in international route authorization proceedings,” according to his law firm biography. He represented U.S. Airways Group in its merger with American Airlines, which the Justice Department initially sought to block. He also represented controversial pharmaceutical company Turing Pharmaceuticals in connection with the congressional investigation of drug pricing practices. He previously was head of the Office of Legal Counsel and acting assistant attorney general under President George W. Bush.

EXECUTIVE OFFICE OF THE PRESIDENT

NAME: Neomi Rao
AGENCY: Office of Information and Regulatory Affairs
TITLE: Administrator
CORPORATE TIES: N/A
Rao, a professor at George Mason University’s Koch Brothers-funded Antonin Scalia Law School, has been nominated to lead the Office of Information and Regulatory Affairs, which acts as a key regulatory gatekeeper, evaluating the costs of new regulations and resolving conflicts among agencies. The leader. Rao also has been dubbed Trump’s ‘regulatory czar’ and would clearly support Trump’s anti-regulation stance.

NAME: Kevin Hassett

166 https://soprweb.senate.gov/index.cfm?event=processSearchCriteria
167 http://www.reuters.com/article/us-usa-trump-transportation-idUSKBN17901S
168 https://www.linkedin.com/in/derekkan/
170 https://www.dechert.com/steven_bradbury/
171 http://progressivereform.org/articles/Trump_Regulatory_Czar_1701.pdf
AGENCY: White House Council of Economic Advisers
TITLE: Chairman
CORPORATE TIES: N/A
Hassett is resident scholar and director of domestic policy research at the conservative American Enterprise Institute, where he holds the State Farm James Q. Wilson Chair in American Politics and Culture.172 A tax specialist,173 he was previously a senior Federal Reserve economist and an economics professor at Columbia Business School. He was an economic adviser to Sen. John McCain during the 2000 presidential primary, economic adviser to the George W. Bush presidential campaign in 2004, the McCain presidential campaign in 2008 as well as Mitt Romney’s presidential campaign in 2012.

NAME: Russell Vought
AGENCY: White House Office of Management and Budget
TITLE: Deputy Director
CORPORATE TIES: N/A
Vought, a longtime conservative political aide,174 spent seven years working at Heritage Action for America, a conservative advocacy group that has received funding from conservative billionaires Charles and David Koch.175 He previously was a Republican Capitol Hill aide, working for Vice President Mike Pence when he was in Congress, as well as Rep. Jeb Hensarling of Texas.

NAME: Jeffrey Gerrish
AGENCY: Office of the U.S. Trade Representative
TITLE: Deputy U.S. Trade Representative for Asia, Europe, the Middle East, and Industrial Competitiveness
CORPORATE TIES: Skadden, Arps, Slate, Meagher, & Flom LLP
Gerrish is currently the head of the international trade group at law firm Skadden, Arps He has a long history litigating trade cases. Along with fellow Skadden lawyer Robert Lighthizer, who is Trump's nominee to be U.S. Trade Representative, Gerrish has represented United States Steel in battling Chinese trade practices, including subsidies for exports176 Gerrish “has represented clients in industries ranging from steel to geosynthetics, and his cases include the largest-ever antidumping and countervailing duty case against China,” according to his law firm biography.177

NAME: Vishal Amin
AGENCY: Executive Office of the President
TITLE: Intellectual Property Enforcement Coordinator
CORPORATE TIES: N/A
Amin is senior counsel to the House Judiciary Committee. He previously was a senior judicial analyst and counsel to the Republican National Committee and a former White House and Commerce Department official under President George W Bush. 178

NAME: Gregory Doud
AGENCY: Executive Office of the President
TITLE: Chief Agricultural Negotiator
Doud is president of the Commodity Markets Council, where he has worked since 2013. He was previously a Senate staffer, working for Republican Senators Pat Roberts and Thad Cochran on agriculture issues. He also has been chief economist of the National Cattlemen's Beef Association and has worked for the U.S. Wheat

175 http://www.politico.com/story/2013/10/koch-brothers-heritage-action-donation-098054
176 http://www.reuters.com/article/us-usa-trump-china-trade-analysis-idUSKBN13Y2FI
177 https://www.skadden.com/professionals/p/gerrish-jeffrey
178 https://www.linkedin.com/in/vishalamin/
Associates, the wheat industry’s export promotion group as well as the agricultural consulting firm World Perspectives Inc.

SMALL BUSINESS ADMINISTRATION

NAME: Althea Coetzee  
AGENCY: Small Business Administration  
TITLE: Deputy Administrator  
CORPORATE TIES: Abbott Laboratories  
Coetzee made a career in the U.S. Navy, where she achieved the rank of rear admiral, holding various positions in the Defense Department during the Obama Administration. Between 1993 and 2008, Coetzee joined the Navy Reserves,¹⁷⁹ and worked as an analyst for the city of Temecula, Calif. from 1993-95. From 1999-2008, Coetzee worked for Abbott Laboratories, the global medical devices company.¹⁸⁰

COMMODITY FUTURES TRADING COMMISSION

NAME: Christopher Giancarlo  
AGENCY: Commodity Futures Trading Commission  
TITLE: Chairman  
CORPORATE TIES: GFI Group Inc., Fenics Software  
Originally nominated by President Barack Obama as a Republican member of the CFTC, Giancarlo has served as a commissioner from 2014 until January 2017, when he was appointed the regulator’s acting chairman. Previously, Giancarlo was an executive vice president for the financial services firm GFI Inc. and an executive vice president and legal counsel for Fenics Software. Giancarlo also worked for three corporate law firms.¹⁸¹

NAME: Brian Quintenz  
AGENCY: Commodity Futures Trading Commission  
TITLE: Commissioner  
CORPORATE TIES: Saeculum Capital Management, Rose International, Hill-Townsend Capital, Merrill Lynch  
Quintenz was previously nominated as Republican member of the CFTC by President Obama but Senate lawmakers failed to confirm him in January 2017.¹⁸² Quintenz founded and ran Saeculum Capital Management, a Washington, D.C.-based hedge fund. Before founding Saeculum, Quintenz worked as a consultant for Rose International and the hedge fund Hill-Townsend Capital LLC.¹⁸³ He also worked for six years as a staffer for Rep. Deborah Pryce (R-Ohio).¹⁸⁴

NAME: Dawn Stump  
AGENCY: Commodity Futures Trading Commission  
TITLE: Commissioner  
CORPORATE TIES: Stump Strategic, Futures Industry Association, NYSE  
A lobbyist who represents the Future Industry Association, Stump was formerly a senior vice president and head of government affairs for the Futures Industry Association and vice president of government relations for the New York Stock Exchange Before that, she worked for the Senate Agriculture Committee.¹⁸⁵

¹⁸⁰ https://www.linkedin.com/in/allie-coetzee-3892625/  
¹⁸¹ http://www.cftc.gov/About/commissioners/jchristophergiancarlo/index.htm  
¹⁸⁴ https://www.linkedin.com/in/brian-quintenz-3692885/  
ENVIRONMENTAL PROTECTION AGENCY

NAME: Susan Parker Bodine  
AGENCY: Environmental Protection Agency  
TITLE: Assistant Administrator, Enforcement and Compliance Assurance  
CORPORATE TIES: Barnes & Thornburg

Bodine most recently was chief counsel for the Senate Environment and Public Works Committee, where she worked since January 2015. She previously was a partner with Barnes & Thornburg. She served in the George W. Bush administration as the EPA’s assistant administrator for solid waste and emergency response. Before that, she worked as a House staffer and an associate at Covington & Burling.  

EXPORT-IMPORT BANK

NAME: Spencer Bachus  
AGENCY: Export-Import Bank  
TITLE: Member, board of directors  
CORPORATE TIES: N/A

Bachus, a Republican from Alabama, was a member of Congress from 1993-2015 and was chairman of the House Financial Services Committee, where he opposed reforms of Wall Street regulation put in place after the financial crisis. He was known as a relatively moderate Republican, supporting legislation to address predatory mortgage lending. Bachus faced ethical questions about stock options trades made during the financial crisis but was cleared by the Office of Congressional Ethics.

NAME: Scott Garrett  
AGENCY: Export-Import Bank  
TITLE: Member, board of directors  
CORPORATE TIES: N/A

Garrett (R., N.J.) was a member of Congress from 2003 to 2017 and lost his seat in the November 2016 election. He has been a prominent critic of the agency he may lead, the Export-Import Bank, which guarantees loans for U.S. export firms. He voted in 2012 and 2015 against renewing the bank's charter, which lapsed for five months in 2015. Conservative Republicans have called the agency an example of corporate welfare and criticized of Ex-Im for facilitating cozy relationships between federal officials and the corporate sector. "It turns the economy into a biased actor that uses your taxpayer dollars to tilt the scales in favor of its friends," Garrett said in a speech on the House floor in October 2015. Garrett also helped found the hard-line conservative House Freedom Caucus.

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186 https://www.whitehouse.gov/the-press-office/2017/05/12/president-donald-j-trump-announces-key-additions-his-administration
FEDERAL COMMUNICATIONS COMMISSION

NAME: Ajit Pai
AGENCY: Federal Communications Commission (FCC)
TITLE: Chairman
CORPORATE TIES: Verizon
Pai was designated FCC chairman by President Trump in January 2017 after serving as an FCC Commissioner since 2012. Before this position he was a partner at the law firm Jenner & Block from 2011-2012. Previously, Pai served as chief counsel to two different Senate Judiciary Subcommittees: the Subcommittee on Constitution, Civil Rights, and Property Rights under former Sen. Sam Brownback (R-Kan.) and the Subcommittee on Administrative Oversight and the Court under former Sen. Jeff Sessions (R-Ala.). Pai also worked for Verizon as an Associate General Counsel, and has held various jobs in the Justice Department.\(^\text{193}\)

NAME: Jessica Rosenworcel
AGENCY: Federal Communications Commission
TITLE: Member
CORPORATE TIES: N/A
Rosenworcel was a member of the FCC under President Barack Obama. She left the commission in January, when Trump withdrew Obama’s re-nomination after her term elapsed in 2016. Trump renominated her in June. A former congressional aide, Rosenworcel supports net neutrality and has focused on providing broadband access to disadvantaged children.\(^\text{194}\)

FEDERAL DEPOSIT INSURANCE CORP

NAME: James Clinger
AGENCY: Federal Deposit Insurance Corp.
TITLE: Chairman
CORPORATE TIES: N/A
Clinger has been chief counsel of the House Financial Services Committee since 2007.\(^\text{195}\) He worked for the George W. Bush administration in the Justice Department from 2005 to 2007. Before that, he worked on the financial services panel since 1995 and was a litigation attorney from 1987 to 1995.\(^\text{196}\)

FEDERAL ENERGY REGULATORY COMMISSION

NAME: Neil Chatterjee
AGENCY: Federal Energy Regulatory Commission
TITLE: Member
CORPORATE TIES: N/A
Chatterjee has worked as an aide for Sen. Mitch McConnell since 2009. Previously, he worked as a lobbyist for the National Rural Electric Cooperative Association, which represents not-for-profit consumer-owned electricity cooperatives.\(^\text{197}\)

\(^{193}\)https://www.fcc.gov/about/leadership/ajit-pai
\(^{194}\)https://www.reuters.com/article/us-usa-fcc-idUSKBN19521D
\(^{195}\)https://www.whitehouse.gov/the-press-office/2017/06/16/president-donald-j-trump-announces-key-additions-his-administration
\(^{196}\)https://www.bloomberg.com/politics/articles/2017-06-19/trump-s-banking-deregulation-team-takes-shape-with-pick-for-fdic
\(^{197}\)https://www.opensecrets.org/revolving/rev_summary.php?id=73627
NAME: Robert F. Powelson  
AGENCY: Federal Energy Regulatory Commission  
TITLE: Member  
CORPORATE TIES: Chester County Chamber of Business and Industry, Vice President of the Delaware County Chamber of Commerce  
Powelson has served as a Republican member of the Pennsylvania Public Utility Commission since 2008. He has been a vocal proponent of natural gas development in Pennsylvania, and drew criticism in 2014 for participating in a Philadelphia-area business group that promotes energy pipeline development. He later stepped down from that role. Before joining the Pennsylvania utility regulator, he was president of the Chester County Chamber of Business and Industry, and vice president of the Delaware County Chamber of Commerce. Powelson caused controversy in March 2017 by criticizing opponents of natural gas pipeline projects, saying they are engaged in a "jihad" against pipelines. He later acknowledged that his choice of words was "inappropriate."

NATIONAL SECURITY AGENCY  
NAME: Robert Storch  
AGENCY: National Security Agency  
TITLE: Inspector General  
CORPORATE TIES: N/A  
Storch was originally nominated by President Barack Obama in December 2016 to be the NSA's first inspector general. Trump announced in June 2017 that he would be re-nominated. He has been the Justice Department's deputy inspector general since March 2015 and worked in other positions at the Justice inspector general's office beforehand. He worked as in U.S. Attorney's Office for the Northern District of New York from 1995 to 2012, where he worked as deputy criminal chief among other positions. He was posted in Ukraine as resident legal adviser for the Justice Department and also worked at the public integrity section of the Justice Department's criminal division as an assistant U.S. Attorney in the middle district of Florida.

NATIONAL TRANSPORTATION SAFETY BOARD  
NAME: Robert L. Sumwalt  
AGENCY: National Transportation Safety Board  
TITLE: Member  
CORPORATE TIES: SCANA Corp., US Airways, Piedmont Airlines  
Sumwalt has been re-nominated to be a member of the National Transportation Safety Board, a position he has held since 2006 when he was appointed by President George W. Bush. He was reappointed by President Obama in 2011. Before his nomination by President Bush, Sumwalt was manager of the aviation division of SCANA Corp., a South Carolina-based energy conglomerate. Sumwalt previously worked as an airline pilot for Piedmont Airlines.


202 https://www.whitehouse.gov/the-press-office/2017/06/16/president-donald-j-trump-announces-key-additions-his-administration


205 https://www.linkedin.com/in/rob-powelson-30437a57/
NAME: Annie Caputo  
AGENCY: Nuclear Regulatory Commission  
TITLE: Commissioner  
CORPORATE TIES: Exelon  
Caputo has worked as a senior policy advisor for the Senate Environment and Public Works Committee for the last five years. She previously worked for the power company Exelon Corp. as a congressional affairs manager, lobbying for Exelon from 1999-2007.

NAME: David Wright  
AGENCY: Nuclear Regulatory Commission  
TITLE: Commissioner  
CORPORATE TIES: Consultant for energy industry  
Wright runs a strategic consulting and communications business in the energy sector. He previously was member and Chairman of the South Carolina Public Service Commission from 2004 through 2013. He was elected to serve as President of the National Association of Regulatory Utility Commissioners for 2011 to 2012 and was a member of the South Carolina House of Representatives.

NAME: Kristine Svinicki  
AGENCY: Nuclear Regulatory Commission  
TITLE: Chairman  
CORPORATE TIES: N/A  
Svinicki, a longtime public official and nuclear engineer, has been a member of the Nuclear Regulatory Commission since 2008. Before that, she was a Senate staffer, working for several Republican senators. She previously worked for the Department of Energy on nuclear energy and radioactive waste issues.

NAME: Heather L. MacDougall  
AGENCY: Occupational Safety and Health Review Commission  
TITLE: Commissioner  
CORPORATE TIES: Akerman LLP, Republic Services, HR Policy Association  
MacDougall is currently the Occupational Safety and Health Review Commission’s acting chair. She was originally nominated by President Barack Obama in 2014 as a Republican member of the commission. MacDougall worked for 20 years representing employers in labor, employment and occupational safety and health law. She worked for the law firm Akerman LLP and was an associate general counsel and lobbyist for the HR Policy Association, which advocates for human resource officers of big employers. She also was counsel to Bridgestone Americas and Firestone Diversified Products and worked as chief legal counsel to the commission from 2002 to 2003.

NAME: James J. Sullivan  
AGENCY: Occupational Safety and Health Review Commission  

207 https://www.nrc.gov/about-nrc/organization/commission/svinicki.html  
TITLE: Commission member
CORPORATE TIES: Comcast, Cozen O'Connor
Sullivan, a lawyer and lobbyist, has long represented employers in labor, employment and occupational safety and health law. He has represented builders in unfair labor practice litigation as well as pension issues. He is also a registered lobbyist, representing energy and health care clients as well as the conservation group American Rivers. From 2000 to 2002, he worked as vice president of labor and employment law and deputy general counsel for Comcast.209

OFFICE OF PERSONNEL MANAGEMENT

NAME: George Nesterczuk
AGENCY: Office of Personnel Management
TITLE: Director
CORPORATE TIES: Nesterczuk & Associates
Nesterczuk was a senior adviser for Office of Personnel Management in the Reagan administration and has worked for the Defense and Transportation departments, and as a House subcommittee aide in the 1990s.210 Currently, he is also president of a management consulting firm, Nesterczuk & Associates.211

OFFICE OF THE SPECIAL COUNSEL

NAME: Henry Kerner
AGENCY: Office of the Special Counsel
TITLE: Special Counsel
CORPORATE TIES: N/A
Kerner is currently a vice president at for the Cause of Action Institute, a conservative government accountability nonprofit212 which has ties to the Koch Brothers political network.213 He has worked for Congress as a staffer since 2011, serving on the House Committee for Oversight and Government Reform under Reps. Darrell Issa (R-Calif.) and Jason Chaffetz (R-Utah). He also worked for Sen. John McCain (R-Ariz.) as an investigative committee staffer. He also was a deputy district attorney in Los Angeles County.

SECURITIES AND EXCHANGE COMMISSION

NAME: Jay Clayton
AGENCY: Securities and Exchange Commission
TITLE: Chairman (Confirmed)
Clayton has extensive ties to the industry he now regulates. As a lawyer at the firm Sullivan & Cromwell, Clayton represented Goldman Sachs when it received a $5 billion investment from Warren Buffett’s Berkshire Hathaway during the 2008 financial crisis. He also advised Bear Stearns as it sold assets to J.P. Morgan Chase, as well as Barclays when it acquired assets from Lehman Brothers.214 Clayton represented an Italian oil company, Eni, when it was accused of bribing Nigerian officials.215 Clayton also worked on many initial public

209 https://www.cozen.com/people/bios/sullivan-james
211 https://www.linkedin.com/in/george-nesterczuk-b71758a
212 https://causeofaction.org/about/attorneys-and-staff/henry-kerner-assistant-vice-president/
offerings including those of Alibaba, Ally Financial, and the investment banks Moelis & Co., Oaktree Capital Group and Artio Global Investors.\textsuperscript{216}

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**U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT**

**NAME:** Mark Green  
**AGENCY:** United States Agency for International Development  
**TITLE:** Administrator  
**CORPORATE TIES:** N/A  
Green is a former Republican congressman from Wisconsin, who also unsuccessfully ran for governor. After leaving congress, Green was appointed Ambassador to Tanzania by President George W. Bush. Green has most recently worked for several nonprofits, most notably Malaria No More and the U.S. Global Leadership Council, which promotes international development.\textsuperscript{217}  \textsuperscript{218}

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**OVERSEAS PRIVATE INVESTMENT CORP.**

**NAME:** Ray Washburne  
**AGENCY:** Overseas Private Investment Corporation  
**TITLE:** President  
**CORPORATE TIES:** Charter Holdings, M Crowd Restaurant Group  
Washburne is the CEO of the real estate company Charter Holdings, as well as the co-owner and cofounder of the M Crowd Restaurant Group.\textsuperscript{219} Washburne was also national finance chair for the Republican National Committee from 2013-2015, and was a major donor to many Republican candidates.\textsuperscript{220}

**NAME:** David Bohigian  
**AGENCY:** Overseas Private Investment Corporation  
**TITLE:** Executive Vice President  
**CORPORATE TIES:** Pluribus Ventures, Bridgewater Associates, Jefferson Partners, Idealab  
Bohigian, a venture capitalist, most recently worked as managing director of the financial advisory firm Pluribus Ventures, and previously worked for the hedge fund Bridgewater Associates. He was an assistant secretary at the Commerce Department during President George W. Bush’s Administration, and also worked on Trump’s transition team.\textsuperscript{221}

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**NATIONAL LABOR RELATIONS BOARD**

**NAME:** Marvin Kaplan  
**AGENCY:** National Labor Relations Board  
**TITLE:** Member  
**CORPORATE TIES:** N/A  
Kaplan is chief counsel of the Occupational Safety and Health Review Commission. He previously was counsel to Republicans on the House Education and the Workforce Committee as well as the House Oversight and Government Reform Committee.\textsuperscript{222}

\textsuperscript{216} [Link](http://fortune.com/2017/01/05/donald-trump-sec-jo-white-jay-clayton/)  
\textsuperscript{217} [Link](http://www.usglc.org/2011/02/24/welcome-ambassador-green/)  
\textsuperscript{218} [Link](http://archive.jsonline.com/news/statepolitics/39410707.html)  
\textsuperscript{219} [Link](http://www.whitehouse.gov/the-press-office/2017/06/05/president-donald-j-trump-announces-intent-nominate-personnel-key-0)  
\textsuperscript{220} [Link](https://www.whitehouse.gov/the-press-office/2017/06/09/president-donald-j-trump-announces-intent-nominate-personnel-key)  
\textsuperscript{221} [Link](https://www.dallasnews.com/news/politics/2016/05/24/trump-rnc-partnership-includes-dallas-bundler-ray-washburne)  
\textsuperscript{222} [Link](http://thehill.com/policy/finance/307066-trump-taps-economists-investors-for-transition-team)