

GOVERNOR'S BUSINESS COUNCIL

25. Mr. Donald L. Evans
President
Tom Brown, Inc.
508 West Wall Street
Suite 500
Midland, Texas 79701
915/682-9715
915/683-9327 FAX
26. Mr. Richard D. Fairbank
Chairman & CEO
Capital One Financial Corporation
11013 West Broad St.
Richmond, VA 23060
804/967-1075
804/967-1220 FAX
27. Mr. Gerald J. Ford
Chairman & CEO
First Nationwide Bank, FSB
200 Crescent Court, Suite 1350
Dallas, TX 75201
214/871-5197
214/871-5199 FAX
28. *Mr. Thomas D. "Dan" Friedkin
President
The Friedkin Companies
7701 Wilshire Place Dr.
Houston, TX 77040
713/74-3565
713/895-6777
29. Mr. William E. Greehey
Chairman & CEO
Valero Energy Corporation
530 McCullough Avenue
San Antonio, TX 78215
210/246-2001
210/246-3065 FAX
30. Mr. Clifford Grum
Chairman & CEO
Temple-Inland, Inc.
303 S. Temple Drive, Drawer N.
Diboll, TX 75941
409/829-1334
409/829-1248 FAX

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2826 Allen Parkway
Houston, TX 77019
713/831-1002
713/831-1094 FAX

As of May 14, 1997

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GOVERNOR'S BUSINESS COUNCIL

37. Mr. W. R. Howell
Chairman of the Board
J. C. Penney Company, Inc.
P. O. Box 10001
Dallas, Texas 75301-0001
214/431-1901
214/431-1977 (FAX)
38. *Mr. Jack Hunt
CEO
King Ranch
P.O. Box 1090
Kingsville, TX 78363
512/595-4154
800/375-6885
39. Mr. Ray L. Hunt
Chairman and CEO
Hunt Oil Company
Fountain Place
1445 Ross at Field
Dallas, Texas 75202-2785
214/978-8000
214/978-8888 FAX
40. Mr. W. L. (Woody) Hunt
Chairman and CEO
Hunt Building Corp.
P. O. Box 12220
El Paso, Texas 79913-0220
915/533-1122 ext. 220
915/545-2631 FAX
41. *Mr. J. L. Jackson
Chairman & CEO
Global Industrial Technologies
2121 San Jacinto
Suite 2500
Dallas, TX 75201
214/953-4500
214/953-4596
42. Mr. Gary G. Jacobs
President & CEO
Laredo National Bank
700 San Bernado
Laredo, TX 78040
210/723-1151
210/723-8947 FAX

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GOVERNOR'S BUSINESS COUNCIL

61. Mr. Ross Perot, Jr.
Hillwood Development Corporation
12377 Merit Drive, Suite 1700
Dallas, TX 75251
214/788-3075
214/788-3097 FAX
62. Mr. Eckhard Pfeiffer
President and CEO
Compaq Computer Corp.
20555 FM 249
Houston, TX 77070
713/514-1601
713/514-7955 FAX
63. Mr. Lonnie A. "Bo" Pilgrim
Chairman & CEO
Pilgrim's Pride Corporation
P. O. Box 93
110 S. Texas St.
Pittsburg, TX 75686
903/855-1000
903/855-4213 FAX
64. Mr. James D. "Doug" Pitcock, Jr.
Williams Brothers Construction Company, Inc.
3800 Milam
Houston, TX 77006
713/522-9821
713/520-5247 FAX
65. Mr. Boone Powell, Jr.
President & CEO
Baylor University Medical Center
3500 Gaston
Dallas, TX 75246
214/820-2731
214/820-7891 FAX
66. Mr. C. V. "Vin" Prothro
Chairman of the Board
Dallas Semiconductor Corporation
4401 S. Beltwood Pkwy.
Dallas, TX 75244
214/450-0433
214/450-5319 FAX

GOVERNOR'S BUSINESS COUNCIL

67. *Mr. Bruce E. Ranck
President & CEO
Browning-Ferris Industries, Inc.
P.O. Box 3151
Houston, TX 77253
713/870-8100
713/589-3156
68. Mr. Bernard Rapoport
Chairman & CEO
American Income Holding, Inc.
1200 Wooded Acres Dr.
Waco, TX 76797
817/772-3050
817/751-8670 FAX
69. Mr. A. W. (Dub) Riter, Jr.
110 N. College Avenue
1406 Plaza Tower
Tyler, TX 75702-7244
903/535-5510
903/535-5678
70. Mr. John Roach
CEO
The Tandy Corporation
1800 One Tandy Center
Fort Worth, TX 76102
817/390-3215
817/390-3213 FAX
71. *Marcus A. Rodriguez
Rodriguez Communications
7700 Carpenter Fwy.
Dallas, TX 75247
214/630-9400
214/630-0060
72. *Mr. Raul R. Romero
President
S&B Infrastructure, Ltd.
3535 Sage Road
Houston, TX 77056
713/621-6426
713/645-4141

GOVERNOR'S BUSINESS COUNCIL

73. *Mr. Glen Roney
Chairman of the Board
Texas State Bank
P.O. Box 4797
McAllen, TX 78502
210/632-7615
74. Mr. Bob Rowling
President
TRT Holdings, Inc.
500 N. Water, Suite 1100N
Corpus Christi, Texas 78471
512/884-1831
512/884-0744 FAX
75. Mr. Antonio R. (Tony) Sanchez
CEO
Sanchez O'Brien Oil & Gas Corporation
1920 Sandman
Laredo, TX 78041
210/722-8092
210/722-1017 FAX
76. Mr. Don A. Sanders
President & CEO
Sanders Morris Mundy Inc.
600 Travis, Suite 3100
Houston, Texas 77002
713/250-4213
713/224-1101 FAX
77. Mr. Marc J. Shapiro
Chairman & CEO
Texas Commerce Bancshares, Inc.
711 Travis, 2nd Floor
Houston, TX 77002
713/216-5200
713/216-5570 FAX
78. *Mr. Gerald B. Smith
CEO
Smith, Graham & Company
600 Travis
Suite 6900
Houston, TX 77002
713/227-1100
713/227-0912

GOVERNOR'S BUSINESS COUNCIL

79. Mr. Ronald G. Steinhart
Chairman & CEO
Bank One, Texas, N.A.
1717 Main Street, 7th floor
Dallas, TX 75201
214/290-2300
214/290-5100 FAX
80. *Mr. Gerald H. Stool
President
Greenway Investment Company
2301 Cedar Springs Road
Suite 400
Dallas, TX 75201
214/880-9009
214/880-0188
81. Ms. Heida L. Thurlow
President
Chantal Cookware Corporation
2030 W. Sam Houston Pkwy., N.
Houston, TX 77043
713/467-9949, ext. 610
713/467-0133 FAX
82. *Mr. Rice M. Tilley
Partner/Shareholder
Law, Snakard, Gambill
500 Throckmorton Street
Suite 3200
Fort Worth, TX 76102
817/335-7373
817/878-6335
83. Mr. J. A. "Adan" Trevino
President & CEO
KXLN - Channel 45
9440 Kirby Dr.
Houston, TX 77054
713/662-4545
713/668-9054 FAX
84. *Mr. Chester R. Upham
Managing Co-Owner
Upham Oil and Gas Company
P.O. Box 940
Mineral Wells, TX 76068
817/325-4491
817/325-0108

GOVERNOR'S BUSINESS COUNCIL

85. *Mr. Jack C. Vaughn, Jr.
Director
Vaughn Petroleum, Inc.
3738 Oak Lawn
Suite 101
Dallas, TX 75219
214/522-7455
214/522-7433
86. Dr. Richard E. Wainerdi
President & CEO
Texas Medical Center
406 Jesse Jones Library Bldg.
Houston, TX 77030-2894
713/791-8800
713/791-8872 FAX
87. Mr. Johnny Warren
Chairman
Compressor Systems, Inc.
Box 60760
Midland, Texas 79711
915/563-1170
915/563-0279 FAX
88. *Mr. Charles L. Watson
Chairman & CEO
NGC Corporation
1000 Louisiana
58th Floor
Houston, TX 77002
713/507-6848
713/507-6888
89. Mr. Richard W. Weekley
President
Weekley Properties
1300 Post Oak Blvd., #1010
Houston, TX 77056
713/963-0600
713/963-0528 FAX
90. Mr. Ed Whitacre, Jr.
Chairman and CEO
SBC Communications
175 East Houston Suite 1300
San Antonio, TX 78205
210/821-4105
210/351-3553 FAX

GOVERNOR'S BUSINESS COUNCIL

91. *Mr. John L. Whitmire
Chairman & CEO
Union Texas Petroleum
P.O. Box 2120
Houston, TX 77252-2120
713/623-6544
713/968-2720
92. Mr. McDonald (Don) Williams
Chairman
Trammell Crow Center
2001 Ross Avenue
Dallas, TX 75201
214/979-5120
214/979-6058 FAX
93. Mr. Gerald E. Wilson
Chairman & President
Wilson Financial Group, Inc.
Cowperwood Center
15415 Katy Fwy., Suite 611
Houston, TX 77094-1811
713/579-2760
713/579-9089 FAX
94. Mr. William A. (Bill) Wise
Chairman, President & CEO
El Paso Natural Gas Company
304 Texas Avenue
El Paso, TX 79901
915-541-3156
915-541-5008 FAX
95. Mr. Charles J. Wyly, Jr.
Vice Chairman of the Board
Sterling Software, Inc.
300 Crescent Court
Suite 100
Dallas, Texas 75201-7852
214/880-4030
214/880-4033 FAX
96. Mr. H. B. Zachry, Jr.
Chairman & CEO
HB Zachry Company
527 Logwood Avenue
San Antonio, TX 78221
210/922-1213
210/927-8060 FAX

GOVERNOR'S BUSINESS COUNCIL

DUES STRUCTURE:

- \$5000 for companies with annual sales of \$10 million and above
- \$2500 for companies with annual sales between \$10 million and \$2 million
- \$1500 for companies with annual sales less than \$2 million

* DENOTES NEW MEMBERS FOR 1997.

Executive

Box 1010060

Folder: Governor's Business Council
(GBC)

Workshop
Experts end of Feb
Summit Rally end of March

~~Strike to mentors~~
memo at mid. winter

* Gov. Business Council
→ Paul Rowe / Joe Allbaugh / names etc.
National
~~XXXXXXXXXX~~

* Home rule talk - March 1
all districts
legislators
business (+ open enrollment)

Summit - invitation only

* Rule on testing of kids (98 scores
0/10 passing - whose taking
the test

* Ken Lay / ~~GWB to call~~
Nancy / ~~Frank~~
Real help on reading
Rod Paige call re: 2/1 Bowie
Lamar notify
Lamar list

Executive

Box 1010060

Folder: Governor's Business Council
(GBC)

cc Margaret LaMontagne
Darvin Winick

BRACEWELL & PATTERSON, L.L.P.
A REGISTERED LIMITED LIABILITY PARTNERSHIP
ATTORNEYS AT LAW

SOUTH TOWER PENNZOIL PLACE
711 LOUISIANA ST STE 2900
HOUSTON TX 77002-2781
713 223 2900
FAX 713 221 1212

PATRICK G. OXFORD
PARTNER

January 14, 1997

100 CONGRESS AVE STE 1900
AUSTIN TX 78701-4052
512 472 7800

LINCOLN PLAZA
500 N AKARD ST STE 4000
DALLAS TX 75201-3387
214 740 4000

2000 K STREET NW STE 500
WASHINGTON DC 20006-1872
202 828 5800

43 BROOK ST
LONDON W1Y 2BL ENGLAND
44 171 355 3330

Mr. Charles Miller
Chairman
Meridian Advisors Ltd.
601 Jefferson, Suite 4000
Houston, Texas 77002



Re: Governor's Business Council

Dear Charlie:

I visited with Ken Lay on the various issues raised regarding the Governor's Business Council and am pleased to forward you the following responses:

1. Ken is delighted with the NationsBank contribution for \$25,000 made by way of a payment to Sunwest Communications, and considers their dues paid for the coming year.
2. Ken also approved your budget for 1997 which you forwarded to me by letter dated January 7, 1997.
3. Finally, Ken approved the payment to VNR-1 of \$17,000 for production of a Satellite Media Tour relative to Governor George Bush and reading. By copy of this letter I am asking Nancy McNeil to have the check issued for delivery to you.

Ken and all the Governor's Business Council members appreciate everything you are doing on the Education Task Form.

Warm personal regards,



Patrick Oxford

PCO/1

GOVERNOR'S OFFICE RECEIVED
JAN 21 1997
ROUTE TO: _____
CC TO: _____

Executive
Box 1010060

Folders: Governor's Business Council

:

April 4, 1987

*Shunt
RSOP "yes"
from me
4/7/87*

Mr. James R. Adams
Chairman
Texas Instruments Incorporated
P. O. Box 655474, MS 238
Dallas, TX 75265

Dear Mr. Adams:

I am pleased to enclose the agenda for the first meeting in 1987 of the Governor's Business Council. We will meet at 10:00 a.m. on Wednesday, April 23, at the Driskill Hotel in Austin, Texas in the Driskill Ballroom.

Please fax back to me the attached response form regarding your attendance as soon as possible. We look forward to seeing you on the 23rd.

Sincerely,

Cindy K. Olson
Executive Director
Governor's Business Council

GOVERNOR'S BUSINESS COUNCIL

April 23, 1997

10:00 a.m. - 3:15 p.m.

DRISKILL HOTEL

6th and Brazos Street

Austin, TX 78701

(512)474-5911

AGENDA

DRISKILL BALLROOM

- 10:00 - 10:15 - **Welcome & Remarks - Chairman Ken Lay**
Introduction of New Members
Financial Update
Discussion of Existing Committees' Status
- 10:15 - 11:00 - **Status of Property Tax Cut Legislation -**
Albert Hawkins, Director of Governor's Budget Office
- 11:00 - 11:30 - **Update on the Texas Political Environment**

CITADEL ROOM (NEXT TO THE BALLROOM)

- 11:30 - 1:00 - **Lunch with Governor Bush**

DRISKILL BALLROOM

- 1:00 - 2:00 - **Education Committee Report**
Overview - Charles Miller
Legislative Report - Margaret LaMontagne
Governor's Reading Challenge - Bob Lane
Technology in Education - Phil Carroll, John Bookout, III
Texas Student Performance - Commissioner Mike Moses,
Darv Winick
New Initiatives - Charles Miller

- 2:00 - 2:40 - A Discussion on Methods of Distribution of Electric Power in Texas
- 2:40 - 3:00 - Q & A
- 3:00 - 3:15 - Suggestions for next meeting
- 3:15 - Adjourn

GOVERNOR'S BUSINESS COUNCIL MEETING
APRIL 23, 1997
10:00 a.m. - 3:15 p.m.

NAME Margaret La Montagne

I will attend the meeting.

I am unable to attend.

Please fax your response to Cindy K. Olson at (713) 646-3050.
If you have any questions, please call Cindy at (713) 853-7418.

Executive
Box 1010060

Folders: Governor's Business Council

These are
The juicy
sections

Excerpts
EOT IBS #8
#9, 10 - and end



*file
CBC*

Facsimile Cover Sheet

To: Margaret LaMontagne
Company:
Phone: 512/463-0791
Fax: 512/475-2572

From: Mercedes Estrada
Company: Enron
Phone: 713/853-5680
Fax: 713/646-3050

-called 7/7/97 12:15p

Date: 07/07/97

**Pages including this
cover page:** 13

Comments: Margaret,

Cindy asked that I fax you this same packet that I sent to her. If you have any questions could you please call me. She also would like to talk to you about it on July 15th, when she returns to the office. Could you please call me back with a time that you are available on that day. I would assume a 15 to 30 minute conference call will be sufficient. Thanks for your help.

**Regards,
Mercedes**

GOVERNOR'S BUSINESS COUNCIL
 Proposed Budget - Education Committee
 January - December 1997

<u>Budget Item</u>	<u>Description</u>	<u>Amount</u>
Professional Contracts	Ms. Bryan: Part time support for administration, school district assistance; reading assessment and curriculum review; charter schools 12 Months (Jan.-Dec. 1997) at \$3,000	\$ 36,000
	Dr. Winick: Technical assistance; consulting; accountability system and performance evaluation 12 months (Jan.-Dec. 1997) at \$3,750	45,000
	Mr. Kress: Public speaking; program support; community and professional organization liaison, legislative surveillance Pro bono (January-June 1997)	-0-
	Mr. Kress: Promotion of Reading Initiative; community action development; charter support; public speaking 6 months (July-December 1997) at \$4,000	24,000
Travel	Ms. Bryan, Mr. Kress and Dr. Winick: Reading road show; related costs; printing and postage	15,000
Consultants	Carnine, Foerman and like, i.e.: Special initiates; Regional Service Center financial review, etc. (January - December 1997)	25,000
Other	Printing, postage and contingency (January - December 1997)	<u>10,000</u>
	Total	\$155,000

**GOVERNOR'S BUSINESS COUNCIL
Proposed Budget - Education Committee
July 1996 - June 1997**

<u>Budget Item</u>	<u>Description</u>	<u>Amount</u>
Professional Contract	Ms. Bryan: Part time support for administration; school district assistance; reading assessment and curriculum review 12 Months (July '96-June '97) at \$2,500	\$ 30,000
	Dr. Winick: Technical assistance; reading program design; accountability system and performance evaluation 6 months (July-December 1996) at \$3,000	18,000
	Dr. Winick: Program support; teacher certification; Regional Service Center sunset; legislative surveillance, Governor's staff support 6 months (January-June 1997) at \$1,500	9,000
	Mr. Kress: Promotion of Reading Initiative; community action development; charter support; public speaking 6 months (July-December 1997) at \$4,000	24,000
	Mr. Kress: Public speaking; program support; community and professional organization liaison, legislative surveillance Pro bono (January-June 1997)	-0-
	Travel	Ms. Bryan and Mr. Kress: Reading road show; related costs; printing and postage
Consultants	Carnine, Foerman and like, i.e.: Special initiatives; Regional Service Center financial review, etc. (July '96 - June '97)	15,000
Other	Printing, postage and contingency (July '96 - June '97)	<u>6,000</u>
	Total	\$112,000

RECEIVED
JUN 13 1996
K. L. LAY

6/13/96
Ken
Pat O'Neil
Committee
per

MEMORANDUM

To: Ken Lay, Chairman
Governor's Business Council

From: Charles Miller *Charles Miller*

Date: June 7, 1996

I am enclosing a proposed budget for the Education Committee of the Governor's Business Council for the twelve months from July 1, 1996 through June 30, 1997. I have reviewed this general budget approach with various individuals who have been involved in this process, including Margaret LaMontagne, the Governor's staff advisor on education. I made two adjustments to the budget we had discussed: First, this is a twelve-month budget versus eleven months because I believe we need a "wrapping-up period" after the 1997 legislative session. Second, I front-end loaded the payment to Sandy Kress because we need some very intense work in the next six months statewide to pursue the Reading Initiative and I also wanted Kress's firm (Akin, Gump) to be pro bono during the legislative session, as we did in 1995. So, other than an additional month of expenditures and payment to Sandy Kress at an accelerated pace, this is essentially what we agreed was necessary as to how and where funds were to be used.

We have committed to the current pace of expenditures through June and we have expended one-half of the previously budgeted \$25,000 for our efforts regarding the Reading Initiatives, so we need a prompt decision in order not to lose momentum.

I believe we have expended funds wisely and very effectively. I believe strongly that we need to continue this effort and at the proposed level. I also think there are more than adequate resources on hand and due next year to accomplish these efforts without jeopardizing other initiatives, if or when they should arise. Public education has two unique features: it requires certain outside expertise and sustained effort and it clearly remains the Governor's top priority.

Please note that approval through the first half of 1997 might overlap with different GBC leadership, but I believe it would be a positive legacy to leave for others. In any case, these commitments can be terminated on very short notice if necessary.

We have much more history at this stage of budgeting compared to previously, and we are very clear about the Governor's priorities. I would appreciate your approval of the amount budgeted, as soon as possible, with my commitment to you and the GBC to produce very strong results.

cc Nancy McNeil

*Nancy
This looks
fine to me.
Ken
6/11/96*

2/11/96

MEMORANDUM

To: Nancy McNeil
 From: Charles Miller 651-2390
 Date: February 9, 1996

Ken
Okay with you

new
yes
KB

As we discussed, it is agreed that we will continue funding Sandy Kress and Dr. Darwin Winick through June 1996 at the current monthly rate and expense allowance. We need to do this in order to begin the work by the Governor's Business Council on the Governor's Reading Initiative. We will need an estimated \$25,000 additional funds in the time period of the next two to four months. I know that the Governor spoke to Ken Lay about the importance of providing some "outside" momentum to his initiative. It has been receiving excellent responses so far, but will need our continuing efforts through the "new and improved GBC."

You have previously received an outline of our plans to utilize the additional funds and some detailing of those plans follows:

Speakers	\$ 3,000	\$ 2,000
Travel	3,000	3,000
Meeting	1,000	2,500
Report and Distribution	4,000	3,000
Promotion	-	500
Contingency	<u>1,500</u>	<u>1,500</u>
	\$12,500	\$12,500

I have told Margaret LaMontagne that this has been approved and we can proceed.

Thanks for all of your help.

CM
CM/rw

cc Pat Oxford