



OFFICE OF THE GOVERNOR

RICK PERRY
GOVERNOR

February 6, 2002

VIA CERTIFIED MAIL

Scott Nelson
Public Citizen Litigation Group
1600 20th Street, N.W.
Washington, DC 20009

Dear Mr. Nelson:

We received on January 31, 2002 your request under the Public Information Act (the "PIA") for information related to Enron and global warming. Specifically, the request was for:

"1) Copies of all documents in the possession of the Office of Governor Perry concerning contacts or communications between Governor Perry and/or his staff and Enron Corporation, its officers, directors, or employees. This request includes, but is not limited to, correspondence, memoranda, e-mails, notes of meetings and telephone calls, and schedules and calendars that describe or refer to such contacts or communications.

2) Copies of all documents in the possession of the Office of Governor Perry concerning the consideration of global warming issues by Governor Perry and/or his staff, as well as any communications regarding global warming between the Governor and/or his staff and other persons or entities. This request includes, but is not limited to, correspondence, memoranda, e-mails, notes of meetings and telephone calls, and schedules and calendars that reveal information concerning the issue of global warming and related communications."

With respect to the first part of your request, in addition to a search of our general correspondence database, we have searched the appointment files relating to the Public Utility Commission, Supreme Court, Railroad Commission, University of Texas Board of Regents and University of Houston Board of Regents. We have compiled copies of the Enron-related documents that resulted from this search, and such documents are enclosed, sequentially numbered 00001 through 00042. We have redacted certain e-mail addresses pursuant to Section 552.126 of the PIA, which makes it illegal to disclose e-mail addresses of members of the public that were provided for the purpose of communicating electronically with a governmental body. You will note that as a courtesy we have provided certain correspondence documents from the Bush administration, even though these documents are not technically responsive to your request.

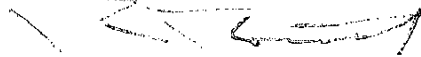
After reviewing these documents, if you determine that there are other specific individuals about whom you seek information, or that there are other specific appointments or other files that you would like us to search, we will be happy to respond to further requests for information.

With respect to the second part of your request, we have enclosed the only two documents that are responsive to your request, which are records of two constituent contacts regarding global warming.

Our policy is to waive all charges for 50 pages or less of responsive materials. Because we have located less than 50 pages of responsive materials, no costs will be incurred.

If you have any questions or need additional information, you may contact me at the address below or at (512) 463-1788.

Sincerely,

A handwritten signature in black ink, appearing to read "Royce Poinsett", with a stylized flourish at the end.

Royce Poinsett
Assistant General Counsel

Enclosures:
Responsive Documents



Kathleen E. Magruder
Vice President
South/Central Region
State Government Affairs

Enron Corp.
P.O. Box 1788
Houston, TX 77251-1788
(713) 853-7225

January 15, 1999

The Honorable Rick Perry
State Capitol, Room 2E.13
Austin, TX 78701

Re: A Celebration

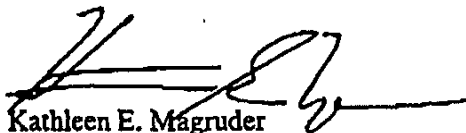
Dear Lieutenant Governor Perry:

We have started the year well with the swearing in of many statewide officials and the Texas Legislature. All of these festivities will culminate with the inauguration of Governor Bush and Lieutenant Governor Perry on January 19, 1999. The importance of these ceremonies is underscored by the presence of several Mexican Governors and the distinguished Ambassador to the United States from Mexico.

In that regard, it is our distinct pleasure to invite you to join us and the several sponsors listed on the attached invitation for a reception honoring those distinguished guests, the Texas House of Representatives Mexican American Legislative Caucus, and the Texas Senate Hispanic Caucus. Our reception at the Four Seasons will be a nice "warm up" to the balls which will follow. We hope you will be able to join us.

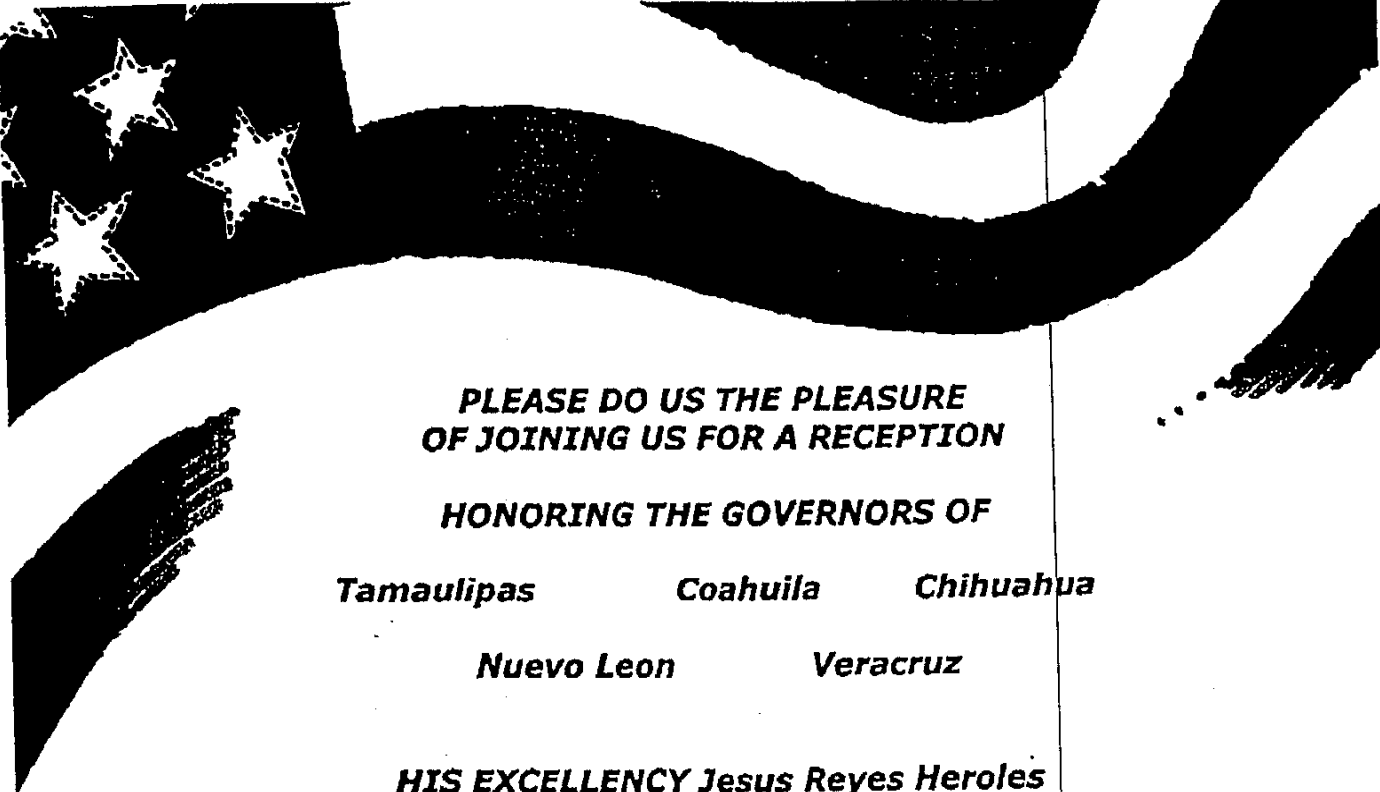
We anticipate some of our guests will opt not to attend any of the formal activities Tuesday evening. As a result, formal wear is optional. We will, however, provide heavy hors d'oeuvres to help you keep your strength up for this joyous event.

We look forward to seeing you!


Kathleen E. Magruder


Emil Peña

ENRON 00004



**PLEASE DO US THE PLEASURE
OF JOINING US FOR A RECEPTION**

HONORING THE GOVERNORS OF

**Tamaulipas Coahuila Chihuahua
Nuevo Leon Veracruz**

**HIS EXCELLENCY Jesus Reyes Heróles
Mexican Ambassador to the United States**

**THE TEXAS HOUSE OF REPRESENTATIVES
MEXICAN AMERICAN LEGISLATIVE CAUCUS**

THE TEXAS SENATE HISPANIC CAUCUS

**On the Occasion of the Second Inaugural of
GEORGE W. BUSH
Governor of the State of Texas**

**5:30 - 7:00 p.m.
Tuesday, January 19, 1999
Four Seasons Hotel
Austin, Texas**

Black Tie Optional

**Enron Corp.
CMPA
Advanced Technology
Curtis, Mallet-Prevost, Colt & Mosle
Port of Brownsville
McAllen Economic Development Corporation**

ENRON 00005



RECEIVED
FEB 1 1999

FEB 1 1999 11:08:50

cc:

Sears

Hearn

Facsimile Cover Sheet

To: The Honorable
Rick Perry

Company:
Phone:
Fax: 512.463.0039

From: Kathleen E. Magruder
Company: Enron Corp.
Phone: 713.853.7225
Fax: 713.646.8160

Date: 01/15/99
**Pages including this
cover page:** 3

Comments:



STATE OF TEXAS
OFFICE OF THE GOVERNOR

GEORGE W. BUSH
GOVERNOR

May 14, 1999

Ms. Zulie Flores
Enron Corporation
Room EB4352
1400 smith
Houston, Texas 77002-7361

Dear Ms. Flores:

Enclosed please find check No. 0112107921 made payable to this office in the amount of \$1,367.59. The check is reimbursement to this office for supply expenses associated with the Brain Development Seminar hosted by Governor and Mrs. Bush on December 10, 1998.

After review by our Accounting Office, it has been determined that these expenses are an appropriate state expense and in compliance with use of state funds. Subsequently, we are returning the check to you.

Thank you for your support and assistance in this important awareness program and for your gracious offer to reimburse for these costs.

Please contact me if you have any questions at 512-463-1857.

Sincerely,

A handwritten signature in cursive script that reads "Vickers B. Meadows".

Vickers B. Meadows
Director of Administration

Enclosure

ENRON CORP
P.O. BOX 1188
HOUSTON, TEXAS 77251-1188



04/27/1999

0010712 01 SP

**SGLP

8082 78701

PG 1 OF 1

OFFICE OF THE GOVERNOR
1100 SAN JACINTO, RM. 3.30
GOVERNOR'S ACCOUNTING OFFICE
AUSTIN, TX
78701

VENDOR NO. #42711153600
REMITTANCE STATEMENT

VOUCHER NO.	INVOICE DATE	INVOICE NUMBER	PURCHASE ORDER	AMOUNT		
				GROSS	DISCOUNT	NET
904005163	04/26/1999	INV042699		1,367.59	0.00	1,367.59
			BRAIN DEVELOPM'T SEMINAR EXPENSES/PRESC. FOR READING			
						TOTAL 1,367.59

SPECIAL INSTRUCTIONS:

DETACH AND RETAIN THIS STUB FOR YOUR RECORDS.

CHECK # 0112107921 ATTACHED BELOW



ENRON CORP
P.O. BOX 1188
HOUSTON, TEXAS 77251-1188

62-20
311

No. 0112107921

04/27/1999

PAY TO THE
ORDER OF

OFFICE OF THE GOVERNOR
1100 SAN JACINTO, RM. 3.30
GOVERNOR'S ACCOUNTING OFFICE
AUSTIN, TX
78701

\$\$\$\$\$\$\$\$\$\$\$1,367.59

NOT VALID AFTER 90 DAYS

One Thousand Three Hundred Sixty Seven and 59/100 Dollars

J. McMahon

AUTHORIZED SIGNATURE

CITIBANK DELAWARE, A SUBSIDIARY OF CITICORP
ONE PENN'S WAY, NEW CASTLE, DE 19720

ENRON 00008

Office of the Governor

CASH RECEIPT LOG

10=CJD Grant
Reimbursements
15=Conference Fees
20=Donations
50=Misc.
65=PIR

70=Reimbursements-Other
75=Savings Bonds
80=Telephone
Reimbursements
85=Travel Reimbursements

30=Film-Directories
35=Film-Listings
40=Film-Other
45=Flags

55=Music-Directories
57=Music-Listings
58=Music-MIDEM
59=Music-Other

If Unknown, leave blank.

DATE RECEIVED	RECEIVED FROM:	
	COMPANY/LAST NAME	FIRST NAME
05/04/99	Enron Corp	

CHECK#	AMOUNT	RECEIPT TYPE NUMBER	RECEIPT TYPE
0112107921	1367.59	50	Misc.

ADDITIONAL INFORMATION
Being returned to sender/per Vickers Meadows

DISPOSITION/ DEPOSIT #	INVOICE NUMBER
Not Deposited	

NEW RECORD

Entered By: Darrell Hobbs/Governors_Office
Deposited By:

Office of the Governor
Gift/Grant/Donation Information Sheet

Division Receiving Donation	Type of Donation	Purpose of the Donation	Donor Information	Said Value of Donation	Date Approve
First Ladies Office	Reimburse Expense Funds	Supply expense funds for a Brain Development Seminar	Check came from Enron to cover expenses, but the office determined these expenses should be paid by us.	\$0	5/14/99

ENRON 00010



Kathleen E. Magruder
Vice President
South/Central Region
State Government Affairs

Enron Corp.
P.O. Box 1188
Houston, TX 77251-1188
(713) 853-7225

August 12, 1999

The Honorable Rick Perry
Lieutenant Governor's Office
State Capitol, Room 2E.13
1400 N. Congress
Austin, TX 78701

Hearn
cc: Camacho

Disappointment

Re: Electric Legislative Oversight Committee

Dear Lieutenant Governor Perry:

Congratulations on your first session as Lieutenant Governor! You should feel great pride in all that was accomplished this year. Unfortunately, your work does not end with the termination of the session.

Senate Bill 7 mandates the appointment of a legislative oversight committee to oversee implementation of that legislation. You are permitted two appointments to that committee. I would like to take this opportunity to recommend Senator Jane Nelson to you. She would be a worthy appointment.

As you know, Senator Nelson served on the special committee on electric restructuring. Her work on consumer protection was a vital piece of this landmark legislation. She has expressed an interest in serving.

Enron recognizes the fine contribution made by Senator Nelson to this effort and is proud to support her interest in a legislative oversight committee. I know you have a number of fine senators to choose among, but I hope you will consider Senator Nelson favorably.

Sincerely,

cc: Senator Jane Nelson



Kathleen E. Magruder
Vice President
South/Central Region
State Government Affairs

Enron Corp.
P.O. Box 1188
Houston, TX 77251-1188
(713) 853-7225

Duplicities

NR Thank you

*cc: Camacho
Valadez*

August 17, 1999

The Honorable Rick Perry
2E.13 Capitol Building
Austin, TX 78701

Re: Senate Bill 7

LOG # _____

OCR Y N

INDEXED _____

Dear Lieutenant Governor Perry:

I wanted to take just a moment to thank you for your vision in passing Senate Bill 7 (the electric restructuring bill). I've attached a copy of an article from the *Wall Street Journal* which ran the day the bill was signed. I would like to second Ken Lay's observation that this is the best bill of any passed in the country.

I and my team will look forward to working with you in the next legislative session to make sure this landmark piece of legislation fulfills its promise. In the meantime, please feel free to call me should you have any questions about Enron, its business in Texas, or any other matter in which I may assist you.

Sincerely,

Kathleen E. Magruder
(2)



Governor's Business Council

816 CONGRESS AVENUE SUITE 1100 • AUSTIN, TEXAS 78701
512-485-4591 • FAX 512-485-4592

*Attn: Education
Public Schools*

File

December 20, 2000

20001228

0003

cc:

*McBee
MTM*

Dear GBC Member:

During the recent campaign, President-elect Bush spoke frequently about improvements in Texas public schools. He pointed with pride to demonstrated improvements in student performance in Texas. Many observers feel that his ability to affirm accomplishments in public education during his time as Governor was a major factor in his eventual success. Through the Governor's Business Council, you have provided major support for his programs. I thought that you would be interested in a recap of your most important contributions to Texas student successes:

Reading Improvement. We were asked to help organize and fund the nationally acclaimed Governor's Reading Initiative. We held ten large regional reading summits to kick off the initiative, helped create a set of university based reading research and development centers, hosted internationally recognized scholars, and helped with the creation and promotion of training courses and support materials. Nearly 40,000 kindergarten and first grade teachers have completed reading initiative course work. Almost 20,000 copies of one brochure, *How Do I Know a Good Reading Intervention When I See One*, has been distributed. Materials that GBC helped create are now used by school systems across the country.

The very active, fifty community leader strong Governor's Focus on Reading Task Force (GoFOR) is funded by The Governor's Business Council. Go FOR was an important partner in Texas' successful bid for Reading Excellence Act Grants. Texas received \$36 million, the largest amount awarded to any state.

Charter School Development. At the Governor's request, our members created a support structure for his charter school initiative. We organized and raised funds for the Charter School Resource Center of Texas and the Financial Foundation for Texas Charter Schools to provide counsel and funding for school start-ups. Workshops, training courses, operational consulting and cooperative administrative programs are available through Center and Foundation efforts. We are actively working to increase the public's awareness of charter school successes.

Early Childhood Education. The GBC provided program management for The First Lady's Family Literacy Initiative for Texas Grant Program, helped create three university centers that support early childhood development efforts, helped organize and fund the Governor and First Lady's Conference on early Childhood initiatives and hosted presentations by early childhood experts.

KENNETH L. LAY
CHAIRMAN



KATHLEEN KIELER
EXECUTIVE DIRECTOR

ENRON 00018

The GBC funded the development of public service announcements and helped direct private foundation support for new literacy improvement activities.

Teacher Development. Advisors, supported by the GBC, are working with the Governor's Office and the State Board of Educator Certification to revise teacher certification training requirements, support universities that wished to reform teacher preparation and school districts that are looking for an improved supply of teacher candidates. To increase the public's attention on current weaknesses in teacher preparation programs, the GBC funded a statewide workshop on the status of teacher quality in Texas.

Mathematics Summit. To make clear the need to move beyond the successful focus on reading, President - elect Bush joined the GBC and the Texas Education Agency to sponsor a statewide mathematics workshop. More than 200 educators, business leaders and educational researchers participated in discussions about increasing the rigor of mathematics instruction. The GBC covered all expenses for this workshop.

In the more general sense, the GBC has provided funding for counsel on state accountability and testing programs. GBC advisors and members have assisted the Governor' Office and other political makers on school governance and accountability issues, produced reports on Texas public school performance and met with editorial boards and local business groups to build support.

The GBC joined Laura Bush in implementing a reading initiative project. This project entailed photos of sports figures from different professional Texas sports teams reading to children. These pictures were placed on donated billboard space all across Texas with the slogan "Reader's are Winners!"

The GBC developed a web site, www.texasgbc.org, with information about the GBC and the Governor's different programs. The web site is interactive with other web sites such as the Texas Education Agency, Governor Bush's office and other groups that provided additional information.

The GBC continues to fund the Governor's Fellowship Program, which allows college students to intern in the Governor's office.

President - elect Bush wants you to know that he recognizes the contribution of the Governor's Business Council to his public school reform efforts as well as his other efforts. He asked me to extend his thanks to you personally.

Have a wonderful Holiday Season and we'll see you early in 2001.

Sincerely,



Kenneth L. Lay

Chairman

Governor's Business Council



E316/01

Kenneth L. Lay
*Chairman and
Chief Executive Officer*

Enron Corp.
P. O. Box 1188
Houston, TX 77251-1188
713-853-6773
Fax 713-853-5313

December 22, 2000

INFORMATION REDACTED

Governor Rick Perry
State Capitol
Room 2S.1
Austin, TX 78701

Dear Governor:

Congratulations on your ascension to the governorship. You are fully qualified and tested and will make an outstanding governor for our great state.

Through the head of Arthur Andersen here in Houston, I have been advised that Mr. Ronnie Rudd, a retired Arthur Andersen partner, would like to be appointed to the Texas State Board of Public Accountancy. He apparently served on that Board in the early nineties and was Chairman for three years. I am told by the head of the office here in Houston that he is an outstanding CPA and would do a great job on that Board.

I am attaching his resume so that the appropriate people can review it with reference to his qualifications. If there is any additional information I can provide, please let me know.

Sincerely,

A handwritten signature in black ink, appearing to read "Ken", written in a cursive style.

RONNIE RUDD

EDUCATION

Ronnie Rudd graduated from Baylor University in 1964 with majors in accounting and economics. While at Baylor University, he was a member of Beta Alpha Psi (honorary accounting), Beta Gamma Sigma (honorary business), Omicron Delta Epsilon (honorary economics), and Pi Kappa Delta (honorary debate).

WORK EXPERIENCE

Mr. Rudd joined Arthur Andersen in 1964. He became an audit partner in 1975. From 1975 until 1981 he also served as Director of Training for the area from Houston through Central America. He was the firm's Mortgage Banking Industry Head from 1975-1982. From 1982 until 1994, Ronnie was the Accounting and Audit Practice Director (the senior technical partner) for the southwest region of the United States. In 1994, he transferred to San Antonio to become managing partner of the San Antonio office. During his term, the office has grown from the third to the largest office in the city. In 1998, he opened the Austin office of Arthur Andersen and also served as managing partner of that office until 2000.

PROFESSIONAL

Mr. Rudd is a member of the American Institute of Certified Public Accountants. He was a member of the AICPA Council from 1984-1994 and from 1997-1998. He was a member of the Task Force on Mortgage Banking, a member of the Nominating Committee in 1997-1998, a member of the Nominating Committee of the SEC Practice Section in 1997-1998, and a member of the Post-Baccalaureate Education Committee from 1987-1988 and 1990-1992, serving as Chairman of that committee from 1990-1991.

Mr. Rudd is a member of the Texas Society of CPAs. He has been a member of the Board of Directors from 1970 until the present. He served as President of the TSCPA in 1986-87 and has served two terms as President of the TSCPA Educational Foundation, where he was a Trustee from 1987-1991. He was President of the Houston Chapter of the TSCPA in 1976-77.

Ronnie Rudd has been honored as Outstanding Chapter President (as Houston Chapter President), Young CPA of the Year (1976), and has received the award for Meritorious Service to the Accounting Profession in Texas-- the TSCPA's highest award.

In 1989, Governor William Clements appointed Mr. Rudd to the Texas State Board of Public Accountancy. In 1992, he was appointed Chairman of the State Board, a position he served in for three years. He is the author of much of the Public Accountancy Act in Texas.

Mr. Rudd was elected to the Board of Directors of the National Association of State Boards of Accountancy in 1990. He served as Vice Chairman in 1993-94 and as Chairman in 1994-95. He was Chairman of the Uniform Accountancy Act Committee (a joint committee with the AICPA) that drafted the Uniform Accountancy Act for use in all states. He currently serves as Chairman of the CPA Examination Review Board.

CIVIC

Mr. Rudd is a member of the Accounting Advisory Board at Baylor University. He is currently Chairman of the Accounting and Information Systems Advisory Board at the University of Texas at San Antonio. He has served as Chairman of the Accounting Advisory Board at the University of Houston at Clear Lake. Mr. Rudd is Treasurer of the San Antonio Museum of Art and has served on the boards of the San Antonio Symphony, Alamo Bowl, and American Cancer Society. He served for four years as a member of the National Advisory Forum of Beta Alpha Psi, the national honorary society for accountants.

Mr. and Mrs. Rudd have established the Ronnie and Mary Rudd Endowed Scholarship at Baylor University to aid needy students. The Rudds have two children-- Linda and Ronnie, Jr.



OFFICE OF THE GOVERNOR

RICK PERRY
GOVERNOR

March 22, 2001

Mr. Kenneth L. Lay
Enron Corp.
P.O. Box 1188
Houston, TX 77251-1188

Dear Mr. Lay:

We have received the information you have provided about Mr. Ronnie Rudd. We will contact you if we have any questions or need additional information.

Governor Perry appreciates your participation in the appointments process. We thank you for your valuable input.

Sincerely,

A handwritten signature in black ink, appearing to read "Dealey Herndon", written over a large, stylized circular flourish.

Dealey Herndon
Director of Appointments

DH:glr



January 31, 2001

Kenneth L. Lay
*Chairman and
Chief Executive Officer*

Enron Corp.
P. O. Box 1188
Houston, TX 77251-1188
713-853-6773
Fax 713-853-5313

INFORMATION REDACTED

The Honorable Rick Perry
Governor
P.O. Box 12468
Austin, TX 78711

Dear Rick:

Again, congratulations on becoming our great State's Governor. There is no doubt that you will do an outstanding job and I look forward to continuing to work with you in your new capacity.

I have served as Chairman of the Governor's Business Council since its inception about eight years ago. I am pleased that you want to continue the Governor's Business Council and that you have already shared with our staff some exciting ideas on how it can be made even more vital and helpful. I look forward to assisting you in making those changes a reality.

However, given the long term tenure I have had as Chairman of the Governor's Business Council, I believe it is appropriate that I resign at this time as Chairman so that you may choose a new Chairman that can work with you hopefully for many years to come in continuing to realize the full potential of this council. I will of course work with you anyway you find appropriate in making sure this transition is smooth and certainly will continue to work hard to make sure the Business Council performs productively for you and your new Administration.

Sincerely,

A handwritten signature in dark ink, appearing to be "Ken Lay", written in a cursive, flowing style.



Deale
43-01

Kenneth L. Lay
Chairman of the Board

RECEIVED

APR 02 2001

Enron Corp.
P.O. Box 1188
Houston, TX 77251-1188
713-853-6773
Fax 713-853-5313

In Appointments

March 28, 2001

INFORMATION REDACTED

The Honorable Rick Perry
Office of the Governor
P.O. Box 12428
Austin, Texas 78711-2428

Dear Rick:

✓

I am writing to you in support of Diana Liebmann, a Commissioner candidate for the Public Utilities Commission of Texas (PUCT). At a time when the Texas electricity market is moving towards a competitive model, it is important to have an individual with expertise in electric industry issues on the Commission. Diana has worked on the implementation of both wholesale and retail restructuring at both the PUCT and at the Electric Reliability Council of Texas (ERCOT). In order to ensure that the market is working properly, the Commission oversees the technical and complex decisions of ERCOT. Diana has worked with ERCOT on these issues for the last three years and has an excellent command of the ERCOT protocols.

Another valuable asset Diana offers as a Commissioner candidate is that she has worked with the California State Assembly in dealing with the problems in the California market. In becoming familiar with California's problems in the context of electricity restructuring, it has provided Diana with real world experience in understanding these issues. I am confident that Diana would bring that experience to the PUCT and with that experience ensure that the Texas experience in competitive electricity markets is a successful one.

I would appreciate your consideration of Diana as a candidate for Public Utility Commissioner.

Sincerely,

Ken

cc: Ms. Dealey Herndon
Office of the Governor
1100 San Jacinto
P.O. Box 12428
Austin, Texas 78701

ENRON 00025



OFFICE OF THE GOVERNOR

RICK PERRY
GOVERNOR

April 4, 2001

Mr. Kenneth L. Lay
Enron Corp.
P.O. Box 1188
Houston, TX 77251-1188

Dear Mr. Lay:

We have received the information you have provided about Mrs. Diana McQuillin Liebmann. We will contact you if we have any questions or need additional information.

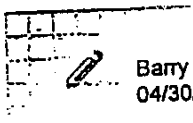
Governor Perry appreciates your participation in the appointments process. We thank you for your valuable input.

Sincerely,

A handwritten signature in black ink, appearing to read "Dealey Herndon".

Dealey Herndon
Director of Appointments

DH:glr



Barry McBee
04/30/2001 01:21 PM

To: Dealey Herndon/Governors_Office@Governors_Office
cc:
Subject: FW: Thanks

Possible PUC candidate - looks good on paper - need to check out quickly the possible conflict - also have you scheduled anyone else for interviews this week, or asked some of the otherw candidates we thought might have a conflict to give us their legal analysis of the provision we were focusing on?

Forwarded by Barry McBee/Governors_Office on 04/30/2001 01:16 PM

"Caven, Scott" <scott.caven@gs.com> on 04/30/2001 01:14:10 PM



To: Barry McBee/Governors_Office@Governors_Office
cc:
Subject: FW: Thanks

Barry, as we discussed.

Scott

-----Original Message-----

From: Max.Yzaguirre@enron.com [mailto:Max.Yzaguirre@enron.com]
Sent: Monday, April 30, 2001 1:00 PM
To: scott.caven@gs.com
Subject: Thanks

Scott:

Attached is a current C.V.

Please let me know if it needs to be restructured or otherwise modified for this purpose.

I appreciate your efforts on my behalf. Friends and family are the greatest treasures on the planet.

Best regards - Max

(See attached file: 043001cv.doc)



- 043001cv.doc

CALLS AND RECOMMENDATIONS

C. J. J. J.

Date: 5/10/01	Time:
Name: Max Uzaguerre	Salutation:
(Address)	(City) (State) (Zip Code)
Telephone Number: ()	
Issue:	
Board:	
Recommendation: PUC	
Request	Office Visit: ☐ Telephone Call: ☐
Priority:	Urgent ☐ Normal ☐
Notes:	
En Energy since Santa Fe U+2. Worked in Telecom also. Four yrs. ago became President of Enron de Mexico 3 years ago to Mexico - They have hit all their goals Met with Governor twice and liked him Very interested in public service We are at a critical time for energy	

CALLS AND RECOMMENDATIONS

Date: 5/10/01		Time:	
Name: Max Yzaguirre		Calling For:	
Organization/Company:			
(Address)	(City)	(State)	(Zip Code)
Telephone Number: ()			
Issue:			
Board:			
Recommendation:			
Request	Office Visit: ☐	Telephone Call: ☐	
Priority:	Urgent ☐	Normal ☐	
Notes:			

With Leg. Affairs in Mexico + Blue at Exec. Level

- Volunteered in Opermas Office in School
- Parents have been active in Political Circles

Team concept make all the difference in Enron's success in Mexico.

"Consensus will be very important at PUC"

Went from U+E to Enron as an attorney for 1 year assigned to South America

His team went into Mexico
3 yrs. ago - formed team
of 20 with 1/2 "know how"
and 1/2 "know who" -
— began to work mostly
on industrial side -
Built a power plant and
grid
"Prove up their rich management
model → value added
services ~~marketed~~
Financial services
Wanted to prove they
could be successful in
Mexico

(*) Bob Pemberton

Enron has not public utilities
in Texas

TXU is in Mexico in natural
gas distribution and
Enron doesn't do that

At most, Enron is a supplier and
not a direct competitor

"Enron North America" is all
non-regulated in North America
Holding Co. of Enron

May be competing with an affiliate
but no direct
competition

Enron does build power plants in
Texas but
unregulated

Enron mainly buys & sells
the market

CALLS AND RECOMMENDATIONS

Date:	5/10/01	Time:	
Name:	Max Yzaguiene	Salutation:	
(Address)	(City)	(State)	(Zip Code)
Telephone Number: ()			
Issue:			
Board:			
Recommendation:			
Request	Office Visit: ☐	Telephone Call: ☐	
Priority:	Urgent ☐	Normal ☐	
Notes:			
→ Actually, reality of a conflict is not something he sees → feels hes ok on legal			



DEALEY HERNDON
APPOINTMENTS
GOVERNOR'S OFFICE

5/

MAX:

Additional Info

Vote Required
Issue -
Houston or
Padre?

Enron not:

A Public Utility

An affiliate

A direct competitor

Enron is actually barred

from being an
electric utility

6/1/2001 Begin Competitiveness
Program

Resign first

CALLS AND RECOMMENDATIONS

Enter in TM
File
Change Application

E 7/10/01 (Had already
been entered)

Date:		Time:	
Name: Max Yzaguirre		Salutation:	
(Address)	(City)	(State)	(Zip Code)
Telephone Number: ()			
Issue:			
Board:			
Recommendation:			
Request	Office Visit: ☐	Telephone Call: ☐	
Priority:	Urgent ☐	Normal ☐	
Notes:			
New Phone Number Cell: 512-560-6264 Main Phone at P.U.C.			



Max Yzaguirre
President/Director General

Enron de Mexico
Edificio Alestra
Av. Lazaro Cardenas 2321, Suite 601
Col. Residencial San Agustin
Garza Garcia, N.L. 66260
Mexico
(8) 152-2401
Fax: (8) 152-2449
e-mail: Max.Yzaguirre@enron.com

Fax

DATE: May 15, 2001

TO: Dealey Herndon
Governor's Office
Director of Appointments

FAX: 512-475-2576

PHONE: 713-475-2255

PAGES (including cover page): 2

Dealey:

Attached is the organizational chart that we discussed. As you will note, in addition to the fact that I have never sold a single megawatt in Texas, our Mexico business is in a different structural chain from Enron Power Marketing, Inc. and Enron Energy Services.

Please let me know if you need anything further.

Best regards - Max

ENRON 00035

**PLEASE DELIVER PROMPTLY TO RECIPIENT
THANK YOU**

Direct Competitor of a utility
is Standard

Enron Corp.
(US Company)
Holding Co

Enron North America Corp.
(US company)
V.P. of Mexico

Enron Mexico Holdings I Ltd.
(offshore company)

Enron Mexico Holdings II (US LLC)

Enron de Mexico, S. de R.L. de C.V.
(Mexican company)

Enron Power Marketing, Inc.
(US Company)

Enron Energy Services
(US company)

12.053 (b)(1) does not apply to him
No authority over it

Enron Power in Texas
Buys + Sells Power in Texas
Stand Alone

Management Committee = Reporting Role only
ca. 20 people - Business Unit Leaders
No decision-making
No joint responsibility

Divesting so (b)(1)(B) does

Office of the Chairman makes decisions -
not involved

Must Divest from
all related
in investments under

12.152
rule by age

5/10/01
70 Bu

MEMORANDUM

May 24, 2001

COPY

To: Dealey Herndon
From: Max Yzaguirre
Re: Internet Business

In confirmation of our discussion yesterday, the following are my thoughts regarding whether Enron's internet business raises competition issues under the PUC qualification statute:

- ♦ Enron's energy commodity internet business is conducted via Enron Online.
- ♦ Enron Online is a principal-based system (i.e., Enron is always the counterparty or market-maker, and is willing to either buy or sell the particular commodity at the price that is shown).
- ♦ In my view, the internet business is essentially a different distribution channel for Enron's products, not a new business or product line. It permits customers to buy or sell energy commodities via the internet instead of over the telephone.
- ♦ Therefore, you revert to the basic analysis that we have been discussing - whether Enron is a "direct competitor of a public utility".
- ♦ Enron has no regulated utility activities in Texas (i.e., transmission and distribution)
- ♦ Prior to the implementation of SB 7 (June 1, 2001 for the pilot program, and January 1, 2002 for the full program), retail competition is not open in Texas.
- ♦ The remaining portion of the market - wholesale - was the subject of the 1995 statutory changes.
- ♦ Since 1995, wholesale functions must be segregated from utility functions in Texas. In a section of the 1995 changes, the statute expressly excludes from the definition of "electric utility" the various wholesale functions including qualifying facilities (QFs), power generation companies, exempt wholesale generators (EWGs) and power marketers.
- ♦ The PUC qualification standard refers only to direct competition with a public utility (and does not reference competition with an affiliate of a public utility as it does elsewhere in the same sentence).

MMY

EVENT TITLE: Governor's Business Council executive committee meeting & conference call.
DATE: March 7, 2001
TIME: 2:00 PM
LOCATION: Governor's Mansion - conservatory

PURPOSE: First meeting of GBC executive committee. Discussion items include: agenda for 2001, expanding the membership, new executive director. This is an opportunity for the Governor to explain his agenda and seek input and support from the GBC. *You will soon mail a letter to GBC members telling them that the Council will continue and outlining your agenda (SEE ATTACHED).*

SCHEDULE: 2:00-2:15 p.m. Mix & mingle
2:15-2:45 p.m. Conference call led by Governor Perry.
Call In Number: 1-800-358-2241
Call Name: Governor's Business Council Executive Committee Meeting
Pass Code to get in: 6361742#

PARTICIPANTS: Attending- Louis Beecherl, Pete Coneway, Woody Hunt, Jodie Jiles, Bob Lane, Mark Langdale, Gerald Wilson, Pat Oxford.
✓ Calling In- Dennis Berman, Charles McMahan, Charles Miller, Dub Riter, Dick Weekley.
Not Participating- Ken Lay, Bill Wise, Tony Sanchez. ✓

**AGENDA FOR
CONFERENCE CALL:** SEE ATTACHED

BACKGROUND: Established by Governor Ann Richards in 1994, the Governor's Business Council is a non-partisan 501c(6) non-profit association designed to assist the Governor of the State of Texas with the economic development of the state through, among other things:

1. The provision of advice and counsel in the development and implementation of laws, regulations and programs to improve the business climate in Texas;
2. The provision of advice and counsel with respect to the elimination and modification of statutory, regulatory and structural impediments to economic development in Texas;
3. The provision of support for legislative and Congressional initiatives which further economic development in Texas; and
4. Active participation in the Governor's economic development outreach efforts

During the Bush administration, the GBC actively supported public education initiatives, including advice and counsel in the development and implementation of the Governor's Reading Initiative, the Charter School Resource Center and the Charter School Financial Foundation. Additional resources have been directed toward the study of public school accountability system, use of advanced placement courses, elimination of social promotion, and use of technology in our state's public schools. The public education committee is chaired by Charles Miller, Chairman of Meridian Advisors, Ltd. in Houston.

There are approximately 100 members of the Governor's Business Council at any one time. To qualify for membership, a person must be the Chief Executive Officer, President, Managing Director of the Board of Directors, or the Top Executive in the State of Texas for his or her employer. Membership is comprised of leaders from small, medium, and large-sized corporations. Both for-profit and non-profit corporations participate. The Executives Committee is responsible for membership decisions.

✓ Presently, Kenneth L. Lay, Chairman and CEO of Enron Corporation in Houston, serves as Governor's Business Council Chairman; Louis Beecherl, Chairman and CEO of Beecherl Companies in Dallas, and William A (Bill) Wise, President and CEO of El Paso Energy Corporation in El Paso, serve as Vice Chairmen. ✓

PRESS: No.
STAFF: Ray Sullivan, Tonda Bunge, exec. asst, in the Austin office of the GBC
REMARKS: None - see agenda
CONTACT: Ray Sullivan 463-0791, pager 896-2628
Tonda Bunge, Executive Assistant, Governor's Business Council, Inc., 512.485.4591(phone)
512.485.4592(fax)

AGENDA FOR CONFERENCE CALL (30 minutes only)

- I. Gov. Perry welcomes participants - he appreciates their continued participation and interest in the future of Texas.
- II. Gov. Perry outlines some of his agenda for the legislative session and beyond, including:
 1. **Math Initiative** - building on that Gov. Bush, with the help of the GBC, did. Look at teacher training, research-based math instruction methods, and best practices. Consider on-line math diagnostics - similar to a program being used in Los Angeles County.
 2. **Higher Education** - Expanding Texas Grants, embarking on a higher ed "public awareness campaign" to let all Texas children know that if they study and achieve, college is a real option.
 3. **Transportation** - Bonding highways, design-build, toll roads, pavement warranties. This is a public safety, quality of life, and economic development issue.
 4. **The Border** - health, infrastructure, education.

- III. Ask for GBC's input on these issues.

Which best suits the Governor's Business Council participation?
Should the GBC form subcommittees to work on these issues?

- IV. Other issues for discussion -

1. Can the GBC play a role in improving trade and relations with Mexico? Mention the Dallas Summit. (Op-ed in today's Dallas Morning News).
2. Can the GBC play a role in attracting businesses from California to Texas in light of CA's problems with the supply of electricity, the regulatory climate, taxation, etc?

V. OTHER HOUSEKEEPING:

There have been proposed changes in membership that can be decided by phone or fax later, but one key housekeeping item:

Katherine Keller has recently accepted a great job with TechNet.

She needs to be replaced by the executive committee.

✓ I do want to let you all know that I'll be speaking to Ken Lay about this post and look forward to you all selecting another great executive director.

EVENT TITLE: Meeting with Charles McMahan
DATE: March 21, 2001
TIME: 3:00 PM
LOCATION: Governor's Office

PURPOSE: To ask McMahan to chair the GBC, discuss your priorities for GBC, and discuss new GBC executive director (Beth Sturgeon).

Mr. McMahan is the chairman of Alabama-based Compass Bank and currently serves on the GBC executive committee. (*see attached bio & corporate info*).

On March 7th, you conducted the first meeting of GBC executive committee. Discussion items included you agenda for 2001 and new executive director. (*See attached March 7th agenda*)

SCHEDULE: 3:00 - 4:00 PM

PARTICIPANTS: RP, McMahan, Ray Sullivan

BACKGROUND: Established by Governor Ann Richards in 1994, the Governor's Business Council is a non-partisan 501c(6) non-profit association designed to assist the Governor of the State of Texas with the economic development of the state through, among other things:

1. The provision of advice and counsel in the development and implementation of laws, regulations and programs to improve the business climate in Texas;
2. The provision of advice and counsel with respect to the elimination and modification of statutory, regulatory and structural impediments to economic development in Texas;
3. The provision of support for legislative and Congressional initiatives which further economic development in Texas; and
4. Active participation in the Governor's economic development outreach efforts

There are approximately 100 members of the Governor's Business Council at any one time. To qualify for membership, a person must be the Chief Executive Officer, President, Managing Director of the Board of Directors, or the Top Executive in the State of Texas for his or her employer. Membership is comprised of leaders from small, medium, and large-sized corporations. Both for-profit and non-profit corporations participate. **The Executive Committee is responsible for membership and staff decisions.**

✓ Kenneth L. Lay has indicated his intention to resign as chairman of the GBC (*see attached letter*). Louis Beecherl, Chairman and CEO of Beecherl Companies in Dallas, and William A (Bill) Wise, President and CEO of El Paso Energy Corporation in El Paso, currently serve as Vice Chairmen.

PRESS: No.
STAFF: Ray Sullivan
REMARKS: None
CONTACT: Charles McMahan cell: 713-724-9305.
Ray Sullivan 463-0791, pager 896-2628

DRAFT
Governor's Business Council Meeting
Four Seasons Hotel, Austin
May 2, 2001
(Italics = not confirmed)

Executive Committee Meeting:

8:15 - 9:00 a.m. Meeting of the Executive Committee
insert room location

General Meeting:

8:45 - 9:15 a.m. Registration and Breakfast
insert location

9:15 - 9:30 a.m. Welcome-
Charles McMahan, GBC Chair

9:30 - 10:15 a.m. Energy Panel-

With energy problems and questions about deregulation in California, the progression of electric industry restructuring in Texas, rising gasoline prices nationally, and air quality concerns increasing in metropolitan areas, what is the state of the energy industry in Texas? Will Texas deregulation follow California regarding energy supply and prices? Can Texas continue to have a vibrant energy industry in light of clean air concerns? How can we

✓ Ken Lay - Chairman & CEO, Enron **MODERATOR**

Erle Nye - Chairman and CEO, Texas Utilities

Hunter Hunt - President, Hunt Power

10:15-11:00 a.m. Higher Education Panel-

Secretary of State Henry Cuellar

Jim Adams, chairman of the Governor's Commission on 21st
Century Colleges and Universities

Pam Willeford, chair of the Higher Ed. Coordinating Board

GBC member Jodie Jiles to MODERATE

11:00-11:45 a.m. Roundtable discussion- Charles McMahan, GBC Chair

Scott Laven - Enron -

Next 10 yrs. there will be
more interconnects of power
grids in N. America

Q. Deregulation Management

A. Starts with concept of
Market based
Solutions -

Cannot be market abuse
but regulation should
really be facilitator
of competition

Trends in research show
that open, transparent
competition means
prices go down

1 yr. challenge = deregulation
take root on retail
level

Perfom - make Texas a
leader & do it right
Convergence of services
to home that
makes sense

Communication
enhanced to
the world

Set a Plan &
Implementation

M. Communication

Topic: business development & California's energy crisis.

11:45-12:00 p.m. Members proceed to *insert room location* for lunch

12:00 – 1:00 p.m. Lunch- Legislative Update, Governor Rick Perry

1:00 – 1:15 p.m. Members return to *insert room location*

1:15 – 2:00 p.m. Public Education Panel-

Senator Teel Bivins, R-Amarillo, chairman of the Senate Education Committee.

Jim Nelson, Commissioner of Education

Mike Moses, Dallas ISD Superintendent and former TEA Commissioner

GBC member Charles Miller MODERATES

2:00 – 2:45 p.m. Transportation Panel-

Ric Williamson, Texas Transportation Commission.
Williamson MODERATES

Senator Florence Shapiro (R-Plano) (Sponsor of numerous transportation bills.)

Carroll Robinson, Houston City Council

Lee Jackson, Dallas County Judge

2:45 p.m. Charles McMahan adjourns the meeting and invites members to the Governor's Mansion for a reception*

3:00 - 4:00 p.m. Reception hosted by Governor Perry

* Roundtrip shuttle service is provided from the Four Seasons Hotel to the Governor's Mansion. Shuttles run every 15 minutes. Please meet in the lobby of the hotel.

SHOW ALL INFO

Unique number

225121

Date

1/15/2002

Zip code

City

DONNA

County

INQUIRIES

40

Walk-In

☐ Yes

TNRCC

NATURAL RESOURCE CONSERVATION COMMISSION,

FULL

TNRCC - Natural Resource Conservation Commission, Texas

INQUIRY

GENERAL COMMENTS

COMPLAINT

MISC

CASEWORK

PRAISE

ISSUES

SUGGESTION

SCHEDULE REQUESTOR

Notepad Name

Mr. Green

Notepad Comments

He wanted to comment that he was hoping that the TNRCC would turn done any proposals that would result from a recent study that concerned global waring and CO2.

LOOK AT
SCHEDULE
REQUEST INFO

zzzzzzBLANK RECORDS 0

PREVIOUS
FIELD

NEXT
FIELD

BACK ONE
SCREEN

SHOW ALL INFO

Unique number 211405	Date 8/14/2001	TAMARA		INQUIRIES	Category 40
Zip code	City	County		Walk-In ☐ Yes	
GOVPOL GOVERNOR'S POLICY OFFICE				FULL	
GOVPOL - Governor's Policy Office					

INQUIRY
CALLER TRANSFERRED

COMPLAINT

MISC

CASEWORK

PRAISE

ISSUES

SUGGESTION

SCHEDULE REQUESTOR

Notepad Name

Notepad Comments
Caller wanted to talk to someone that had knowledge of a Global Warming project entitled "Cool Texas Campaign." I sent her through to Policy.

LOOK AT SCHEDULE REQUEST INFO

zzzzzzBLANK RECORDS 0



PREVIOUS
FIELD

NEXT
FIELD

BACK ONE
SCREEN