

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

CMB No. 1545-0047

2001

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2001 calendar year, or tax year period beginning and ending

B Check if applicable:
 Address change
 Name change
 Initial return
 Final return
 Amended return
 Application pending

C Name of organization
Chamber of Commerce of the USA
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite
1615 H Street NW
 City or town, state or country, and ZIP + 4
Washington, DC 20062

D Employer identification number
53-0045720

E Telephone number
202-463-5590

F Accounting method: Cash Accrual
 Other (specify) _____

G Web site: **www.uschamber.com**

H and **I** are not applicable to section 527 organizations.
H(a) Is this a group return for affiliates? Yes No
H(b) If "Yes," enter number of affiliates: _____
H(c) Are all affiliates included? **N/A** Yes No (If "No," attach a list.)
H(d) Is this a separate return filed by an organization covered by a group ruling? Yes No
I Enter 4-digit GEN: _____

J Organization type (check only one): 501(c) (6) (insert no.) 4947(a)(1) or 527

K Check here if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS; but if the organization received a Form 990 Package in the mail, it should file a return without financial data. Some states require a complete return.

L Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 **69195425.**

M Check if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF).

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances			
1 Contributions, gifts, grants, and similar amounts received:			
a Direct public support	1a	43187071.	
b Indirect public support	1b		
c Government contributions (grants)	1c	628165.	
d Total (add lines 1a through 1c) (cash \$ 43815236. noncash \$ _____)			1d 43815236.
2 Program service revenue including government fees and contracts (from Part VII, line 93)			2 1603814.
3 Membership dues and assessments			3 22896087.
4 Interest on savings and temporary cash investments			4 119868.
5 Dividends and interest from securities			5
6 a Gross rents See Statement 1	6a	578540.	
b Less: rental expenses	6b		
c Net rental income or (loss) (subtract line 6b from line 6a)			6c 578540.
7 Other investment income (describe _____)			7
8 a Gross amount from sale of assets other than inventory	(A) Securities	(B) Other	
b Less: cost or other basis and sales expenses	8a		
c Gain or (loss) (attach schedule)	8b		
d Net gain or (loss) (combine line 8c, columns (A) and (B))	8c		8d
9 Special events and activities (attach schedule)			
a Gross revenue (not including \$ _____ of contributions reported on line 1a)	9a		
b Less: direct expenses other than fundraising expenses	9b		
c Net income or (loss) from special events (subtract line 9b from line 9a)			9c
10 a Gross sales of inventory, less returns and allowances	10a		
b Less: cost of goods sold	10b		
c Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)			10c
11 Other revenue (from Part VII, line 103)			11 181880.
12 Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)			12 69195425.
Expenses			
13 Program services (from line 44, column (B))			13
14 Management and general (from line 44, column (C))			14
15 Fundraising (from line 44, column (D))			15
16 Payments to affiliates (attach schedule)			16
17 Total expenses (add lines 16 and 44, column (A))			17 72318031.
18 Excess or (deficit) for the year (subtract line 17 from line 12)			18 -3122606.
19 Net assets or fund balances at beginning of year (from line 73, column (A))			19 605446.
20 Other changes in net assets or fund balances (attach explanation) See Statement 2			20 140626.
21 Net assets or fund balances at end of year (combine lines 18, 19, and 20)			21 -2376534.

- If you are filing for an Additional (not automatic) 3-Month Extension, complete only Part II and check this box **Note: Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.**
- If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1).

Part II Additional (not automatic) 3-Month Extension of Time—Must File Original and One Copy.

Type or print File by the extended due date for filing the return. See instructions.	Name of Exempt Organization CHAMBER OF COMMERCE OF THE U.S.A.	Employer identification number 53: 0045720
	Number, street, and room or suite no. If a P.O. box, see instructions. 1615 H Street, N.W.	For IRS use only
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. Washington, DC 20062	

Check type of return to be filed (File a separate application for each return):

- Form 990
- Form 990-EZ
- Form 990-T (sec. 401(a) or 408(a) trust)
- Form 1041-A
- Form 5227
- Form 8870
- Form 990-BL
- Form 990-PF
- Form 990-T (trust other than above)
- Form 4720
- Form 6069

STOP: Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ . If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

- 4 I request an additional 3-month extension of time until November 15, 2002
- 5 For calendar year 2001 or other tax year beginning _____, 20____ and ending _____, 20____
- 6 If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period
- 7 State in detail why you need the extension We need additional time to gather the required information to file a complete and accurate return.

- 8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions \$ n/a
- b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868 \$ n/a
- c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions \$ n/a

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature Stan M. Hamell Title CFO & CIO Date August 5, 2002

Notice to Applicant—To Be Completed by the IRS

- We have approved this application. Please attach this form to the organization's return.
- We have not approved this application. However, we have granted a 10-day grace period from the later of the date shown below or the due date of the organization's return (including any prior extensions). This grace period is considered to be an extension of time for elections otherwise required to be made on a timely return. Please attach this form to the organization's return.
- We have not approved this application. After considering the reasons stated in item 7, we cannot grant an extension of time to file. We are not granting a 10-day grace period.
- We cannot consider this application because it was filed after the due date of the return.
- Other _____

RECEIVED
AUG 16 2002
EXTENSION APPROVED UT
SEP 03 2002
 LINDA WEISKOPF, FIELD DIRECTOR
 SUBMISSION PROCESSING, OGDEN

Director _____ By: _____
 Alternate Mailing Address — Enter the address if you want the copy of this application for an additional 3-month extension returned to an address different than the one entered above.

Type or print	Name
	Number and street (include suite, room, or apt. no.) Or a P.O. box number
	City or town, province or state, and country (including postal or ZIP code)

Chamber of Commerce of the USA

53-0045720

Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.

	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22 Grants and allocations (attach schedule)				
cash \$ _____ noncash \$ _____	22			
23 Specific assistance to individuals (attach schedule)	23			
24 Benefits paid to or for members (attach schedule)	24			
25 Compensation of officers, directors, etc.	25 4028039.			
26 Other salaries and wages	26 26383829.			
27 Pension plan contributions	27 544181.			
28 Other employee benefits	28 4439336.			
29 Payroll taxes	29 2182089.			
30 Professional fundraising fees	30			
31 Accounting fees	31 151494.			
32 Legal fees	32 871058.			
33 Supplies	33 351575.			
34 Telephone	34 2940484.			
35 Postage and shipping	35 1427770.			
36 Occupancy	36 2612900.			
37 Equipment rental and maintenance	37 1280691.			
38 Printing and publications	38 1559313.			
39 Travel	39 4483748.			
40 Conferences, conventions, and meetings	40 1185062.			
41 Interest	41 985729.			
42 Depreciation, depletion, etc. (attach schedule) <i>shw to</i>	42 4410399.			
43 Other expenses not covered above (itemize):				
a _____	43a			
b _____	43b			
c _____	43c			
d _____	43d			
e See Statement 3	43e			
44 Total functional expense (add lines 22 through 43)	44 72318031.			

Joint Costs. Check if you are following SOP 98-2.
 Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? Yes No
 If "Yes," enter (i) the aggregate amount of these joint costs \$ _____; (ii) the amount allocated to Program services \$ _____;
 (iii) the amount allocated to Management and general \$ _____; and (iv) the amount allocated to Fundraising \$ _____.

Part III Statement of Program Service Accomplishments

What is the organization's primary exempt purpose? **Public policy advocacy for business community**
 All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

Program Service Expenses
 (Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)

a Legislative & Public Affairs - Keeps abreast of the activities in congress. Brings the business community up to date on various happenings on Capitol Hill	(Grants and allocations \$ _____)
b Program development and implementation various congressional bills affecting business community are and analyzed	(Grants and allocations \$ _____)
c Economic policy, forecasting of economic activity and tax policy	(Grants and allocations \$ _____)
d _____	(Grants and allocations \$ _____)
e Other program services (attach schedule)	(Grants and allocations \$ _____)
f Total of Program Service Expenses (should equal line 44, column (B), Program services)	(Grants and allocations \$ _____)

15331112 351881 USCOC

2001.05020 Chamber of Commerce of the

001173795

Part IV Balance Sheets

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.

		(A) Beginning of year	(B) End of year
Assets	45 Cash - non-interest-bearing	802194.	45
	46 Savings and temporary cash investments		46
	47 a Accounts receivable	11478095.	47a
	b Less: allowance for doubtful accounts	621000.	47b
	47 c	8813670.	47c
	48 a Pledges receivable		48a
	b Less: allowance for doubtful accounts		48b
	49 Grants receivable		49
	50 Receivables from officers, directors, trustees, and key employees		50
	51 a Other notes and loans receivable		51a
	b Less: allowance for doubtful accounts		51b
	51 c		51c
	52 Inventories for sale or use		52
	53 Prepaid expenses and deferred charges	202689.	53
	54 Investments - securities Stmt 4 <input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV	398977.	54
55 a Investments - land, buildings, and equipment: basis		55a	
b Less: accumulated depreciation		55b	
55 c		55c	
56 Investments - other		56	
57 a Land, buildings, and equipment: basis Stmt 10	29053898.	57a	
b Less: accumulated depreciation	13280832.	57b	
57 c	19029090.	57c	
58 Other assets (describe ▶ Prepaid Pension)	3324989.	58	
58		58	
59 Total assets (add lines 45 through 58) (must equal line 74)		59	
Liabilities	60 Accounts payable and accrued expenses	32571609.	60
	61 Grants payable	22350443.	61
	62 Deferred revenue		62
	63 Loans from officers, directors, trustees, and key employees	350416.	63
	64 a Tax-exempt bond liabilities		64a
	b Mortgages and other notes payable	9265304.	64b
	64 c		64c
65 Other liabilities (describe ▶)		65	
65		65	
66 Total liabilities (add lines 60 through 65)	31966163.	66	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.		67
	67 Unrestricted		67
	68 Temporarily restricted	-7595554.	68
	69 Permanently restricted	8201000.	69
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.		70
	70 Capital stock, trust principal, or current funds		70
	71 Paid-in or capital surplus, or land, building, and equipment fund		71
	72 Retained earnings, endowment, accumulated income, or other funds		72
73 Total net assets or fund balances (add lines 67 through 69 OR lines 70 through 72; column (A) must equal line 19; column (B) must equal line 21)	605446.	73	
74 Total liabilities and net assets / fund balances (add lines 66 and 73)	32571609.	74	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return

a	Total revenue, gains, and other support per audited financial statements	106398975.
b	Amounts included on line a but not on line 12, Form 990:	
(1)	Net unrealized gains on investments	\$ -11726.
(2)	Donated services and use of facilities	\$ 259800.
(3)	Recoveries of prior year grants	\$
(4)	Other (specify): Stmt 5	\$ 36803122.
	Add amounts on lines (1) through (4)	b 37051196.
c	Line a minus line b	c 69347779.
d	Amounts included on line 12, Form 990 but not on line a:	
(1)	Investment expenses not included on line 6b, Form 990	\$
(2)	Other (specify): Stmt 7	\$ -152354.
	Add amounts on lines (1) and (2)	d -152354.
e	Total revenue per line 12, Form 990 (line c plus line d)	e 69195425.

Part IV-B Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

a	Total expenses and losses per audited financial statements	105588542.
b	Amounts included on line a but not on line 17, Form 990:	
(1)	Donated services and use of facilities	\$ 244800.
(2)	Prior year adjustments reported on line 20, Form 990	\$
(3)	Losses reported on line 20, Form 990	\$
(4)	Other (specify): Stmt 6	\$ 33025711.
	Add amounts on lines (1) through (4)	b 33270511.
c	Line a minus line b	c 72318031.
d	Amounts included on line 17, Form 990 but not on line a:	
(1)	Investment expenses not included on line 6b, Form 990	\$
(2)	Other (specify):	\$
	Add amounts on lines (1) and (2)	d 0.
e	Total expenses per line 17, Form 990 (line c plus line d)	e 72318031.

Part V List of Officers, Directors, Trustees, and Key Employees (List each one even if not compensated.)

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans & deferred compensation	(E) Expense account and other allowances
Thomas Donohue 1615 H Street NW Washington, DC 20062-2000	President & CEO	1269553.	18485.	0.
Robert Bruce Josten 1615 H Street NW Washington, DC 20062-2000	Executive VP	507082.	58757.	0.
Gregori Lebedev 1615 H Street NW Washington, DC 20062-2000	COO & Exec VP Intl Policy	442542.	42962.	0.
L Craig Johnstone 1615 H Street NW Washington, DC 20062-2000	Sr VP Intl Economics	401768.	37147.	0.
Carl Grant 1615 H Street NW Washington, DC 20062-2000	Sr VP Exec Couns to CEO	378698.	55308.	0.
Lonnie Taylor 1615 H Street NW Washington, DC 20062-2000	Sr VP Cong & Public Affair	327715.	34776.	0.
Diane Large 1615 H Street NW Washington, DC 20062-2000	VP Human Resources	207987.	25212.	0.
Stan Harrell 1615 H Street NW Washington, DC 20062-2000	VP Finance CFO, CIO	199253.	20794.	0.
See Attached List of uncompensated board members		0.	0.	0.
		0.	0.	0.

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations? If "Yes," attach schedule. Yes No

Part VII Other Information

	Yes	No
76 Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity		X
77 Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes.		X
78 a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		N/A
79 Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement		X
80 a Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	X	
b If "Yes," enter the name of the organization	See Statement 8	
81 a Enter direct or indirect political expenditures. See line 81 instructions and check whether it is <input type="checkbox"/> exempt OR <input type="checkbox"/> nonexempt.		
b Did the organization file Form 1120-POL for this year?		X
82 a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	X	
b If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)		
83 a Did the organization comply with the public inspection requirements for returns and exemption applications?	X	
b Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	X	
84 a Did the organization solicit any contributions or gifts that were not tax deductible?	X	
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	X	
85 501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	X	
b Did the organization make only in-house lobbying expenditures of \$2,000 or less? If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h unless the organization received a waiver for proxy tax owed for the prior year.	X	
c Dues, assessments, and similar amounts from members	85c	56738593.
d Section 162(e) lobbying and political expenditures	85d	16468065.
e Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	19393736.
f Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	-2925671.
g Does the organization elect to pay the section 6033(e) tax on the amount in 85f?		N/A
h If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount in 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?		N/A
86 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12	86a	N/A
b Gross receipts, included on line 12, for public use of club facilities	86b	N/A
87 501(c)(12) organizations. Enter: a Gross income from members or shareholders	87a	N/A
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b	N/A
88 At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX		X
89 a 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911	N/A	
b 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	N/A	
c Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958	N/A	
d Enter: Amount of tax on line 89c, above, reimbursed by the organization	N/A	
90 a List the states with which a copy of this return is filed	District of Columbia	
b Number of employees employed in the pay period that includes March 12, 2001	90b	465

91 The books are in care of Stan Harrell Telephone no. 202-463-5590
 Located at 1615 H Street NW Washington, DC ZIP + 4 20062

92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here
 and enter the amount of tax-exempt interest received or accrued during the tax year N/A

Part VII Analysis of Income-Producing Activities (See Specific Instructions on page 32.)

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclu- sion code	(D) Amount	
93 Program service revenue:					
a Meetings					394812.
b Miscellaneous					410043.
c Publication Sales					798010.
d Royalty Revenue			15	949.	
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					22896087.
95 Interest on savings and temporary cash investments			14	119868.	
96 Dividends and interest from securities					
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property			16	578540.	
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory					
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue:					
a ChamberBiz Partnership	541900	-86057.			
b The Coalition Trust					-66297.
c Advertising		334234.			
d					
e					
104 Subtotal (add columns (B), (D), and (E))		248177.		699357.	24432655.
105 Total (add line 104, columns (B), (D), and (E))					25380189.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See Specific Instructions on page 32.)

Line No. Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).

- 93a Meetings to educate members on issues which impact membership
- 93b Other activities related to exempt purposes
- 93c Information and education which affects the business community

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See Specific Instructions on page 33.)


(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See Specific Instructions on page 33.)

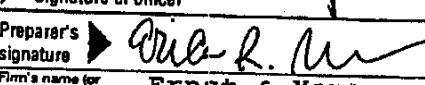
- (a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No
- (b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No

Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Please Sign Here:  11/13/02
Signature of officer Date

Stan M. Harrell, SVP, CFO & CIO
Type or print name and title

Paid Preparer's Use Only:  11/14/02
Preparer's signature Date

Ernst & Young
8484 Westpark Dr
McLean, VA 22102
Firm's name (or yours if self-employed), address, and ZIP + 4

Check if self-employed Preparer's SSN or PTIN
EIN
Phone no. 703-747-1000

Form 990 Rental Income Statement 1

Kind and Location of Property	Activity Number	Gross Rental Income
Roof Rental	1	347887.
Meeting Room Rental	2	156739.
Equipment Rental	3	73914.
Total to Form 990, Part I, line 6a		578540.

Form 990 Other Changes in Net Assets or Fund Balances Statement 2

Description	Amount	
Loss from Partnership	86057.	
Loss from Business Trust	66297.	
Rounding	-2.	
Unrealized Gains	-11726.	
Total to Form 990, Part I, line 20		140626.

Form 990 Other Expenses Statement 3

Description	(A) Total	(B) Program Services	(C) Management and General	(D) Fundraising
Advertising	175916.			
Consulting	4,691,866.			
Production				
Subcontracting	49441.			
Dues To Other Organizations	57314.			
Manuscripts	351.			
Honorarium/Speakers	61812.			
Commission/External Rep Expenses	19741.			
Help Desk	280.			
Website Development				
Costs	724156.			
Facilities				
Management	46758.			
Application				
Management	397670.			

Chamber of Commerce of the USA

53-0045720

Business Processing	44163.
Transcription/Interpretation	18140.
Photographic Services	36395.
Microfilm/Microfiche Lists	3702.
Employee Recruitment	34014.
Bank Service Charge	196691.
Contribution	255414.
IT Mgmt & Transition Costs	1676283.
Miscellaneous	4622693.
Bad Debt Expense	-1425966.
	793500.
Total to Fm 990, ln 43	12480334.

Form 990 Non-Government Securities Statement 4

Security Description	Corporate Stocks	Corporate Bonds	Other Publicly Traded Securities	Other Securities	Total Non-Gov't Securities
Investment Securities			107326.		107326.
To 990, ln 54 Col B			107326.		107326.

Form 990 Other Revenue Not Included on Form 990 Statement 5

Description	Amount
Revenue from Affiliates	36803122.
Total to Form 990, Part IV-A	36803122.

Form 990 Other Expenses Not Included on Form 990 Statement 6

Description	Amount
Expenses from Affiliates	33025711.
Total to Form 990, Part IV-B	33025711.

Form 990 Other Revenue Included on Form 990 Statement 7

Description	Amount
Loss from Partnership	-86057.
Loss from Business Trust	-66297.
Total to Form 990, Part IV-A	-152354.

Form 990 Identification of Related Organizations Part VI, Line 80b Statement 8

Name of Organization	Exempt	NonExempt
Center for Workforce Preparation	X	
Institute for Legal Reform	X	
National Chamber Foundation	X	
National Chamber Litigation Center	X	
Center for Corporate Citizenship	X	
Coalition for Reform	X	

CHAMBER OF COMMERCE OF THE USA		Statement 10 EIN: 53-0045720		Form 990 Depreciable Assets - Land Bldg, Equip & Depr									
				Beginning Balance	ADDITIONS	TRANSFERS	RETIREMENTS	Ending Balance					
Assets:													
1610	Land - Headquarters		801,756					801,756					
1620	Building - Headquarters		21,468,555	69,628				21,538,183					
1630	EQUIPMENT		4,298,105	135,127			(2,338,299)	2,094,933					
1640	Leasehold Improvements		49,431				(49,431)	0					
1650	FOCUS SYSTEM SOFTWARE		2,447,073	155,244			(2,447,073)	0					
1660	IT SYSTEM SOFTWARE		3,669,307	460,002				3,824,551					
	IT EQUIPMENT		0	334,474				460,002					
1670	CONSTRUCTION IN PROGRES		32,734,226	1,154,475	0		(4,834,803)	29,053,898					
Acc Dep:													
1720	HEADQUARTERS		(9,330,607)	(1,911,082)			0	(11,241,689)					
1730	EQUIPMENT		(2,353,544)	(926,409)			2,338,299	(941,654)					
1740	LEASEHOLD IMPROVEMENTS		(49,431)				49,431	(0)					
1750	FOCUS SYSTEM SOFTWARE		(1,712,952)	(734,121)			2,447,073	0					
1760	IT System Software		(258,602)	(762,220)			0	(1,020,822)					
	IT EQUIPMENT		(13,705,136)	(76,667)				(13,781,803)					
				(4,410,499)	0		4,834,803	(13,280,832)					
Net:			19,029,090	(3,256,024)	0		0	15,773,066					

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2001-2002

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